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Proposed programme budget for the biennium 2010-2011*

Part V
Regional cooperation for development

Section 20
Economic and social development in Latin America and the Caribbean

(Programme 17 of the strategic framework for the period 2010-2011)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-fourth Session, Supplement No. 6* (A/64/6/Add.1).

** *Official Records of the General Assembly, Sixty-third Session, Supplement No. 6* (A/63/6/Rev.1).

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Overview

Table 20.1 **Estimates of expenditure**

Proposal submitted by the Secretary-General	$106,442,200[a]
Revised appropriation for 2008-2009	$103,159,300

[a] At 2008-2009 rates.

Table 20.2 **Proposed staffing resources**

Posts	*Number*	*Level*
Regular budget		
Proposed posts for the biennium 2010-2011	496	1 USG, 1 D-2, 14 D-1, 29 P-5, 63 P-4, 59 P-3, 49 P-2/1, 4 (OL), 2 NO and 274 LL
Approved posts for the biennium 2008-2009	496	1 USG, 1 D-2, 14 D-1, 29 P-5, 63 P-4, 59 P-3, 49 P-2/1, 4 (OL), 2 NO and 274 LL

Abbreviations: USG, Under-Secretary-General; NO, National Officer; OL, Other level; LL, Local level.

20.1 The overall purpose of the programme is to promote the economic and social development of Latin America and the Caribbean through interactive cooperation with member States, by undertaking a comprehensive analysis of the development process and providing the relevant operational services.

20.2 The mandate for the programme, which falls within the purview of the Economic Commission for Latin America and the Caribbean (ECLAC), derives from Economic and Social Council resolution 106 (VI), by which the Council established the Commission for the purpose of contributing to and coordinating action towards the economic development of the region and reinforcing economic relationships among the countries of the region as well as worldwide. In 1996 it was decided, in its resolution 553 (XXVI), that the Commission would, inter alia, collaborate with member States in analysing the development process of formulating, evaluating and monitoring public policies to provide operational services on specialized information, advisory services, training and support in regional and international cooperation.

20.3 ECLAC will continue to pursue key objectives shared by all the regional commissions, to foster economic integration at the subregional and regional levels, to promote implementation of internationally agreed development goals, including the Millennium Development Goals and to support sustainable development by helping to bridge economic, social and environmental gaps between its member countries and subregions. To achieve those objectives, the Commission will continue conducting multilateral dialogue, sharing knowledge and networking at the regional level, and will promote intraregional and interregional cooperation between regional commissions and through collaboration with other regional organizations.

20.4 The Commission's overall strategy for achieving the objectives of the programme is structured around 12 interdependent and complementary subprogrammes implemented through an integrated and multidisciplinary approach. In formulating the present strategic framework, the basic guidelines and overarching orientation for the work to be undertaken in the biennium 2010-2011 were drawn from the internationally agreed development goals stemming from the major United Nations conferences and summits in the economic and social fields, including those set forth in the United Nations Millennium Declaration and the 2005 World Summit Outcome.

20.5 The economic and social performance of Latin America and the Caribbean since 2003 has been encouraging as the region enjoyed expansion resulting mainly from favourable conditions in the world economy. The region has achieved significant improvements in reducing its external vulnerability as a result of sound macroeconomic policies and progress in the social sphere, particularly in reducing poverty levels as well as the levels and quality of employment. The region recorded an increase in per capita gross domestic product of 16 per cent, while simultaneously maintaining a current-account surplus in the balance of payments. Sustaining those positive features will largely depend on a favourable and lasting international environment and on how the region addresses emerging challenges in its development processes.

20.6 In the context of globalization, the region has been unable to benefit fully from the opportunities offered by competitive integration with the international economy. The region has strongly felt the effects of the existing inequalities and risk owing to, inter alia, the limited progress achieved in the multilateral trade negotiations and the international economic order. The region still faces the challenge of transforming current growth into long-term assets to enhance its position in the world markets. Success will largely depend on how efficiently the countries can enhance their capabilities to forge public-private partnerships in implementing productive development strategies.

20.7 Although the region has recorded improvements in social spending, life expectancy, infant mortality and gender equity in education, it remains the world's least equitable in terms of the distribution of income and wealth. Poverty still affects on average 35 per cent of the population, and social vulnerabilities represent causes of the significant internal and international migratory flows affecting the region's growth. Such problems continue to erode social cohesion, generate tension within countries and accentuate the fragility of democracies and their institutions.

20.8 The region remains vulnerable to natural disasters and the impact of climate change, especially in the Caribbean Rim and the Central American subregion, and it is facing challenges relating to the deterioration of its natural resources and biodiversity.

20.9 The basic development challenges facing the region in the medium and long term could be summarized as the need to deepen the progress made in poverty reduction; to sustain the improvements achieved in the macroeconomic sphere while stepping up advances through counter-cyclical policies to avoid excessive exchange rate appreciation and fiscal vulnerabilities; to create an enabling environment that will boost investment opportunities; to enhance its global position and foster productive diversification; to strengthen social cohesion; and to broaden and increase the scale and efficiency of social spending to invest in human capital formation. To meet those challenges, the Commission will focus the programme of work in the biennium 2010-2011 on the following priorities:

(a) Consolidating the progress achieved in macroeconomic stability and further enhancing policies that reduce vulnerability;

(b) Increasing the region's productive potential and reducing productivity gaps;

(c) Improving the region's position in the international economy and fostering long-term productive development strategies with the appropriate forms of public-private partnerships and participation;

(d) Promoting a social covenant by improving social cohesion, reducing social risks and reinforcing gender mainstreaming in public policies;

(e) Enhancing sustainable development policies and addressing the economic and social impacts of climate change;

(f) Strengthening public management;

(g) Improving institution-building related to the management of global and transboundary issues at the regional level.

20.10 To that end, the strategy will emphasize analytical, advocacy and capacity-building work. The focus will be on the formulation of public policies and the facilitation of their practical implementation by providing operational services in the areas of specialized information, technical assistance and training, and by fostering cooperation and sharing best practices at the regional (South-South cooperation) and international levels. The Commission will continue to work on the integrated follow-up to the world summits from a regional perspective, in particular on the monitoring and evaluation of the region's progress towards the accomplishment of the Millennium Development Goals. For that purpose, the Commission will continue to carry out analytical and normative work in the region to complement the role of the resident coordinator in terms of operational work at the country level to enhance United Nations system-wide coherence. Furthermore, the Commission will reinforce its leading role as the convener of the regional coordination meeting of all specialized agencies, funds and programmes of the United Nations system in the region, its active participation in the United Nations Development Group and its mechanism already in place. Close collaboration will also be enhanced with other inter-American, Ibero-American and Bretton Woods institutions, such as the Organization of American States (OAS), the Ibero-American Secretariat, the Inter-American Development Bank (IADB), the International Monetary Fund (IMF) and World Bank. To further enhance its development function, the Commission will also strengthen its collaboration with private sector associations, non-governmental organizations, think tanks and universities to promote policy dialogues and to engage them in the implementation of the development agenda of the Latin American and Caribbean countries.

20.11 Consultations have taken place among concerned entities of the Executive Committee of Economic and Social Affairs at the thematic cluster level. The consultations are expected to lead to more strategic planning and coordinated programmes in major common work areas of the United Nations Secretariat in the social and economic sectors.

20.12 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as shown in summary, below in table 20.3, and as distributed in the output information for each subprogramme.

Table 20.3 **Summary of publications**

Publications	*2006-2007 actual*	*2008-2009 estimate*	*2010-2011 estimate*
Recurrent	97	96	87
Non-recurrent	223	109	157
Total	**320**	**205**	**244**

20.13 The overall resources required for the biennium 2010-2011 for this section amount to $106,442,200 before recosting, reflecting an increase of $3,282,900 (or 3.2 per cent). The growth in table 20.5 can be summarized as follows:

(a) The net decrease of $4,500 under policymaking organs relates to reduced requirements under non-post resources for various meetings in 2010-2011;

(b) The decrease of $245,300 under executive direction and management is largely the net result of the decrease for post resources as a result of an outward redeployment of one P-3 post to subprogramme 8 to strengthen the research and policy analysis capabilities and the provision of technical cooperation services in the areas of sustainable development and climate change;

(c) The net increase of $3,900,500 under programme of work relates mainly to the full cost of the 20 new posts established in 2009 in connection with General Assembly resolution 63/260 on improving the effective and efficient delivery of mandates of the development-related activities;

(d) A net decrease of $367,800 under programme support, which includes an increase of $104,800 for posts and a decrease of $472,600 for non-post requirements. The increase for post resources relates to the delayed impact of two posts at the National Officer category established in 2008-2009. The net reduction in non-post resources reflects a decrease in requirements for communication costs owing to use of the most economical providers, lower requirements under supplies and materials based on expenditure patterns and refinement of needs.

20.14 The projected extrabudgetary resources of $24,500,000, reflecting an increase of $500,000, as compared to the biennium 2008-2009, will finance activities such as applied research, advisory services, training activities, expert group meetings. The increase in the estimates for the biennium 2010-2011 relates to the expected increase in activities in the areas of information and communications technologies applications and sustainable development and climate change.

20.15 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation will amount to $966,100, representing a total of 64 work-months of Professional staff and 37 work-months at the local level category, comprises $931,000 from regular budget resources and reflected under each subprogramme, and $35,100 from extrabudgetary resources, including $26,000 of non-post resources as reflected under executive direction and management and the programme of work.

20.16 The estimated percentage distribution of the resources for ECLAC in the biennium 2010-2011 is shown in table 20.4 and the distribution of posts and non-posts is summarized in tables 20.5 and 20.6.

Table 20.4 **Percentage distribution by component**

Component	*Regular budget*	*Extrabudgetary*
A. Policymaking organs	1.2	—
B. Executive direction and management	5.9	1.5
C. Programme of work		
1. Linkages with the global economy, regional integration and cooperation	5.7	3.4
2. Production and innovation	5.1	13.6
3. Macroeconomic policies and growth	8.0	21.0
4. Social development and equity	3.8	9.0
5. Mainstreaming the gender perspective in regional development	2.2	3.3
6. Population and development	3.1	6.6
7. Planning of public administration	1.8	15.8
8. Sustainable development and human settlements	4.3	5.5
9. Natural resources and infrastructure	3.9	4.7
10. Statistics and economic projections	4.4	3.1
11. Subregional Activities in Mexico and Central America	7.8	4.5
12 Subregional Activities in the Caribbean	6.3	3.5
Subtotal	**56.4**	**94.0**
D. Programme support	36.5	4.5
Total	**100.0**	**100.0**

Table 20.5 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2006-2007 expenditure*	*2008-2009 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2010-2011 estimate*
			Amount	*Percentage*			
A. Policymaking organs	1 212.0	1 287.7	(4.5)	(0.3)	1 283.2	103.1	1 386.3
B. Executive direction and management	7 134.0	6 551.5	(245.3)	(3.7)	6 306.2	16.3	6 322.5
C. Programme of work	49 582.3	56 148.6	3 900.5	6.9	60 049.1	1 446.9	61 496.0
D. Programme support	36 977.1	39 171.5	(367.8)	(0.9)	38 803.7	941.1	39 744.8
Subtotal	**94 905.4**	**103 159.3**	**3 282.9**	**3.2**	**106 442.2**	**2 507.4**	**108 949.6**

(2) *Extrabudgetary*

2006-2007 expenditure	*2008-2009 estimate*	*Source of funds*	*2010-2011 estimate*
		(a) Services in support of:	
		(i) United Nations organizations	—
2 603.6	2 780.0	(ii) Extrabudgetary activities	2 400.0
—	—	(b) Substantive activities	—
		(c) Operational projects	
1 132.3	1 100.0	UNFPA	1 200.0
16 596.5	16 825.0	Technical Cooperation Trust Funds	17 705.0
3 176.1	3 295.0	Various contributions to the Latin American and Caribbean Institute for Economic and Social Planning	3 195.0
23 508.5	**24 000.0**		**24 500.0**
118 413.9	**127 159.3**		**133 449.6**

Table 20.6 **Post requirements**

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011
Professional category and above								
USG	1	1	—	—	—	—	1	1
D-2	1	1	—	—	—	—	1	1
D-1	14	14	—	—	1	1	15	15
P-5	29	29	—	—	4	2	33	31
P-4/3	121	121	1	1	7	7	129	129
P-2/1	49	49	—	—	3	5	52	54
Subtotal	**215**	**215**	**1**	**1**	**15**	**15**	**231**	**231**
General Service category								
Other level	4	4	—	—	—	—	4	4
Subtotal	**4**	**4**	**—**	**—**	**—**	**—**	**4**	**4**
Other categories								
Local level	273	273	1	1	24	25	298	299
National Officer	2	2	—	—	—	—	2	2
Subtotal	**275**	**275**	**1**	**1**	**24**	**25**	**300**	**301**
Total	**494**	**494**	**2**	**2**	**39**	**40**	**535**	**536**

A. Policymaking organs

Resource requirements (before recosting): $1,283,200

20.17 The terms of reference of ECLAC were established by the Economic and Social Council in its resolution 106 (VI) of 25 February and 5 March 1948 and subsequent amendments. The Commission is composed of 44 members and 8 associate members and holds biennial sessions during even-numbered years for five days, to review the work of the ECLAC secretariat and approve its biennial programme of work. The biennial session has two ad hoc committees, one on South-South cooperation, and the other on population and development. The thirty-third session of ECLAC will be held in Santiago in the first half of 2010.

Committee of the Whole

20.18 The Committee of the Whole was established in 1952. It normally meets at United Nations Headquarters with permanent representatives of ECLAC member States, if and when required, during the years in which the Commission does not hold a biennial session. The plenary Committee of the Whole is expected to meet in New York for three days in 2011, to discuss issues of concern to the Commission.

Presiding Officers of the Regional Conference on the Integration of Women into the Economic and Social Development of Latin America and the Caribbean

20.19 The Presiding Officers provide overall direction to the work of the secretariat on issues related to the integration of women into development in the region, in accordance with paragraph 88.2 of the

Regional Plan of Action on the Integration of Women into the Economic and Social Development of Latin America and the Caribbean. The Presiding Officers will meet on three occasions in the coming biennium: twice in 2010 and once in 2011.

20.20 The Regional Conference on Women in Latin America and the Caribbean (formerly known as the Regional Conference on the Integration of Women into the Economic and Social Development of Latin America) was established as a permanent subsidiary body of ECLAC at the eleventh extraordinary session of the Committee of the Whole, held on 21 November 1977. At that session, the Commission approved the above-mentioned Regional Plan of Action, which had been adopted in Havana in the same year. The purposes of the Regional Conference are to identify women's needs at the regional and subregional levels, present recommendations, undertake periodic assessments of the activities carried out in fulfilment of regional and international plans and agreements on the subject, and serve as a forum for debates on relevant issues. Its sessions are held every three years and it is expected to meet in Brazil in 2010.

Committee of High-Level Governmental Experts

20.21 The Committee of High-Level Governmental Experts was established on 7 May 1971. It is a subsidiary organ of the Commission and acts as a forum devoted to the analysis of various aspects of the implementation and appraisal of development strategies in Latin America and the Caribbean. In the past, it has dealt with industrialization and issues of science and technology, although recently its main focus has been on population matters. It meets, if and when required, annually. The Committee is scheduled to meet in New York in 2010 and 2011.

Caribbean Development and Cooperation Committee

20.22 The Caribbean Development and Cooperation Committee was established in 1975. It coordinates economic and social development cooperation and addresses other development concerns of the Caribbean members of ECLAC. It also serves as an advisory and consultative body to the Executive Secretary of ECLAC on issues concerning the Caribbean. The Committee will meet annually in the biennium 2010-2011.

Committee on Central American Economic Cooperation

20.23 The Committee on Central American Economic Cooperation was established in 1952. It provides overall coordination and direction to the secretariat in relation to activities to promote the integration of national economies in Central America. It also serves as an advisory and consultative body to the Executive Secretary of ECLAC on issues related to the Central American region and as a subsidiary organ of the Commission. The Committee will meet annually during the biennium 2010-2011.

Regional Council for Planning and Presiding Officers of the Regional Council for Planning of the Latin American and Caribbean Institute for Economic and Social Planning

20.24 The Regional Council for Planning of the Latin American and Caribbean Institute for Economic and Social Planning (ILPES), comprising 40 member Governments, was established in 1974. It is the principal intergovernmental body of ILPES and meets every four years.

20.25 The Presiding Officers of the Regional Council for Planning, comprising 11 member Governments, examine the work programme for ILPES and evaluate its past activities. The Presiding Officers meet at least once a year and are expected to meet in Havana in 2010 and in Mexico in 2011.

Executive Committee of the Statistical Conference of the Americas of ECLAC

20.26 The Executive Committee of the Statistical Conference of the Americas was established at the same time as the Statistical Conference of the Americas (see below). It meets annually to provide support for the Statistical Conference. The main responsibilities of the Executive Committee are to prepare a biennial programme of regional and international cooperation concerning statistical matters to be presented to the regular conference, to follow up the implementation of the agreements and carry out the tasks assigned by the Conference, and to decide on the substantive documentation to be presented to the Conference.

20.27 The Executive Committee will meet in Buenos Aires in 2010 and in Brasilia in 2011.

Statistical Conference of the Americas of ECLAC

20.28 The Statistical Conference of the Americas was established as a subsidiary organ of the Commission, pursuant to Commission resolution 580 (XXVIII) and Economic and Social Council resolution 2000/7.

20.29 The Conference meets on a biennial basis with the objectives of promoting the development and improvement of national statistics and their international comparability, strengthening cooperation among national statistical offices and international and regional agencies, and preparing a biennial programme of regional and international cooperation to meet the demands of the countries of the region in the field of statistics. The Conference will meet in Santiago in 2011.

Table 20.7 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Non-post	1 287.7	1 283.2	—	—
Subtotal	**1 287.7**	**1 283.2**	—	—
Extrabudgetary	—	—	—	—
Total	**1 287.7**	**1 283.2**	—	—

20.30 The amount of $1,283,200, for policymaking organs, reflecting a decrease of $4,500, provides for the servicing of the meetings of ECLAC intergovernmental bodies. The decrease is due mainly to a reduction in operating requirements.

B. Executive direction and management

Resource requirements (before recosting): $6,306,200

20.31 The Office of the Executive Secretary provides overall direction, supervision and management to the ECLAC secretariat, with a view to implementing the legislative mandates and the approved programme of work. It continues to be responsible for the preparation of a biennial institutional substantive report on the main topics to be discussed at the session of the Commission, as well as for the publication of the *CEPAL Review*.

20.32 In addition, the Office will provide direction and policy orientation and will continue to establish the criteria for coordinating the implementation of and the follow-up to Internationally Agreed

Development Goals, including those contained in the Millennium Declaration and other cross-cutting issues, such as gender mainstreaming and sustainable development, throughout the substantive subprogrammes. It is also responsible for coordinating the work programme with other United Nations funds, programmes and specialized agencies to ensure coherence. This also includes the Office of the Secretariat of the Commission with responsibility for maintaining political relations with Governments and authorities of ECLAC member States, ensuring diplomatic and protocol functions and is entrusted with the task of servicing inter-governmental meetings.

20.33 The Programme Planning and Operations Division, on behalf of the Executive Secretary, will continue to provide overall coordination, guidance and advice to the ECLAC subprogramme managers with respect to the formulation of the proposed strategic framework and priorities and its revisions, the preparation of the draft programme of work and the biennial report on the work of the Commission for consideration and adoption at the biennial session of the Commission, the preparation of the biennial proposed programme budget, the budget and programme performance reports.

20.34 The Division will continue to substantively monitor the implementation of the work programme and will coordinate, organize and report on the implementation of the ECLAC evaluation plan. The Division will be responsible for coordination, guidance and supervision in respect of the ECLAC extrabudgetary technical cooperation programme and its relevant fund-raising activities, as well as the work of the ECLAC Library, for which resources are provided under subsection D, Programme support.

20.35 The Information Services Unit is part of the Office of the Executive Secretary. The activities of the Unit are carried out in Santiago in close coordination with the Department of Public Information at United Nations Headquarters and include: (a) organizing press conferences and issuing press releases; (b) producing and disseminating booklets and information kits about the work of ECLAC and the United Nations; (c) placing opinion pieces in the region's media; (d) producing and editing a bimonthly newsletter; and (e) attending to journalists and the general public.

Table 20.8 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed	(a) (i) Timely delivery of outputs and services *Performance measures*: 2006-2007: 95 per cent delivery within established deadline Estimate 2008-2009: 96 per cent delivery within established deadline Target 2010-2011: 96.5 per cent delivery within established deadline (ii) The efficient and effective use of resources

	Performance measures: 2006-2007: 100 per cent of available resources utilized Estimate 2008-2009: 100 per cent of available resources utilized Target 2010-2011: 100 per cent of available resources utilized
(b) Timely recruitment and placement of staff	(b) (i) Reduction in the average number of days a Professional post remains vacant *Performance measures*: 2006-2007: 179 days Estimate 2008-2009: 159 days Target 2010-2011: 120 days
(c) Improved geographical representation and gender balance of staff	(c) (i) Increased percentage of staff recruited from unrepresented and underrepresented member States at ECLAC *Performance measures*: 2006-2007: 39 per cent Estimate 2008-2009: 41 per cent Target 2010-2011: 35 per cent (ii) Increased percentage of women at the Professional level and above for appointments of one year or more *Performance measures*: 2006-2007: 33.3 per cent Estimate 2008-2009: 38 per cent Target 2010-2011: 42 per cent
(d) Identification of emerging issues relevant to the region's development agenda	(d) (i) Increase in the number of occasions that the secretariat brings emerging issues to the attention of member States *Performance measures*: 2006-2007: 2 occasions Estimate 2008-2009: 3 occasions Target 2010-2011: 4 occasions

(e) Enhanced policy coherence in the management of the economic and social activities of the United Nations	(e) (i) Increase in the number of activities carried out in collaboration with other entities *Performance measures*: 2006-2007: 2 joint activities Estimate 2008-2009: 3 joint activities Target 2010-2011: 4 joint activities
(f) Mobilization and promotion of public information on the role of ECLAC in the Latin American and Caribbean region	(f) (i) Increased media coverage of ECLAC activities *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 1,250 informative materials posted on the website disseminating information on ECLAC activities Target 2010-2011: 1,350 informative materials posted on the website disseminating information on ECLAC activities (ii) Increased usage of public information provided by ECLAC *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 4,600 (Number of references in mass media to ECLAC publications and activities) Target 2010-2011: 4,650 (Number of references in mass media to ECLAC publications and activities)

External factors

20.36 The component is expected to achieve its objectives and expected accomplishments on the assumption that all stakeholders are fully engaged.

Outputs

20.37 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Substantive servicing of meetings: biennial session of ECLAC and its subsidiary bodies (10);

(ii) Parliamentary documentation: draft programme of work of the ECLAC system for the biennium 2012-2013 (1); draft proposed programme budget of ECLAC for the biennium 2012-2013 (1); ECLAC Programme Performance Report for the biennium 2010-2011 (1);

main substantive document to be discussed at the thirty-third session of the Commission (1); proposed strategic framework of ECLAC for the biennium 2012-2013 (1); report on the activities of ECLAC since the thirty-second session of the Commission (1); report on the activities of the ECLAC system to promote and support South-South technical cooperation during the 2008-2009 biennium (1); report on the session of the Commission (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *CEPAL Review* (6);

(ii) Non-recurrent publications: a report on 10-year review of the progress made towards achieving the Millennium Development Goals in Latin America and the Caribbean (2010) (1);

(iii) Exhibits, guided tours, lectures: briefings and presentations of ECLAC publications to the media and other activities related to United Nations/ECLAC events and special observances (1 per year) (2); exhibits and production of other visual materials on United Nations activities (2); guided tours of ECLAC premises in Santiago (2);

(iv) Booklets, fact sheets, wallcharts, information kits: liaison activities with national and international news media, governmental and non-governmental organizations, educational institutions, libraries and other local distributors of information services (2); newsletter *Notas de la CEPAL/ECLAC Notes* (1 per year) (2); responses to public inquiries about the United Nations in oral and written form (1 per year) (2);

(v) Press releases, press conferences: organization of press conferences of the Executive Secretary and other senior officials of ECLAC and the United Nations system (2); press releases in Spanish and English on ECLAC meetings and activities and on information received from the Department of Public Information of the United Nations Secretariat, other United Nations offices and the specialized agencies (2);

(vi) Technical material: first-level institutional pages and sites (2); provision of central services for coordination, development, updating and maintenance of the ECLAC portal on the Internet, including training for the network of focal points and provision of visitors and download statistics (2); provision of services for the regular updating and maintenance of the homepage of ECLAC portal and of the website of the Office of the Executive Secretary (1);

(vii) Audio-visual resources: photographic coverage of ECLAC meetings and activities (2); transmission of news dispatches to Headquarters for inclusion in United Nations radio programmes and to radio stations throughout the region (2); videotapes of interviews and other activities for inclusion in United Nations programmes and for the distribution to the media throughout the region (2);

Table 20.9 **Resource requirements: Executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	5 859.0	5 614.7	31	30
Non-post	692.5	691.5	—	—
Subtotal	**6 551.5**	**6 306.2**	**31**	**30**
Extrabudgetary	290.0	360.0	3	3
Total	**6 841.5**	**6 666.2**	**34**	**33**

20.38 An amount of $5,614,700 in post requirements, reflecting a decrease of $244,300 is proposed to fund 30 posts (10 Professional and above and 20 Local level) as indicated in table 20.9. The decrease in post resources reflects the outward redeployment of one P-3 post to subprogramme 8 to strengthen the research and policy analysis capabilities and the provision of technical cooperation services in the areas of sustainable development and climate change. The non-post requirements of $691,500, reflecting a decrease of $1,000, relates to inter alia, general temporary assistance, consultants and experts, other staff costs, travel of staff, contractual services, and general operating expenses.

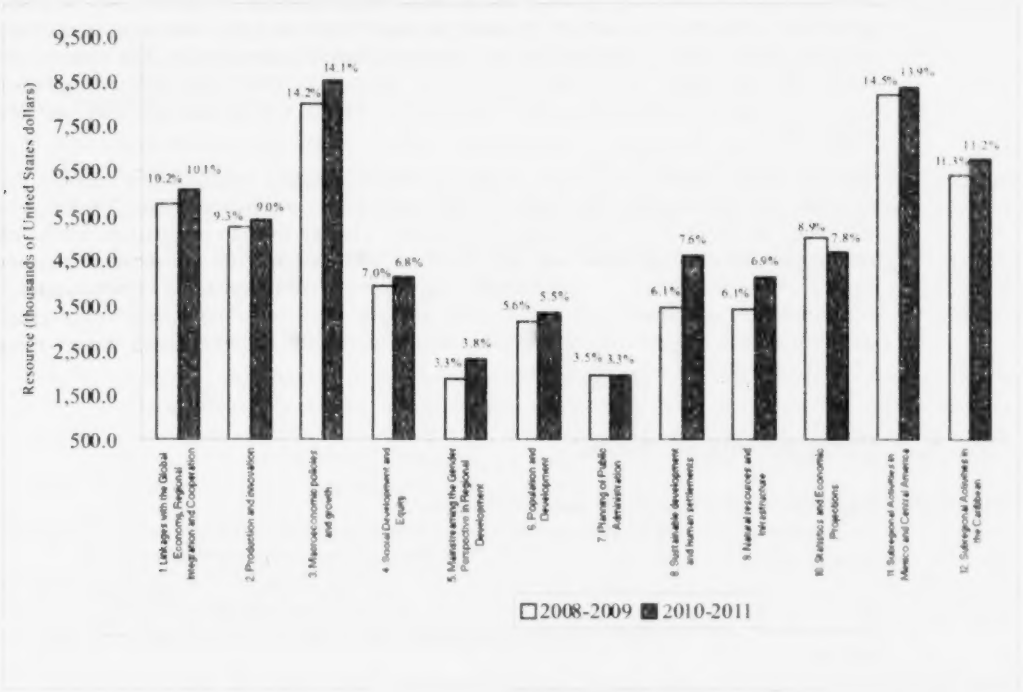
20.39 During the biennium 2010-2011, expected extrabudgetary resources amounting to $360,000 will provide for three posts (see table 20.9), and reflect an increase of $70,000, compared to the estimates for 2008-2009, primarily a result of a change in the composition of the post structure to strengthen strategic alliance and coordination with donors and cooperation partners, such as the United Nations funds, programmes and specialized agencies, multilateral organizations, Governments, research institutions, civil society organizations, non-governmental organizations and the private sector in technical cooperation activities to better meet the development needs of ECLAC developing member States.

C. Programme of work

Table 20.10 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
1. Linkages with the global economy, regional integration and cooperation	5 728.6	6 066.6	27	26
2. Production and innovation	5 201.0	5 381.8	21	21
3. Macroeconomic policies and growth	7 980.4	8 482.4	34	37
4. Social development and equity	3 917.0	4 097.8	17	17
5. Mainstreaming the gender perspective in regional development	1 865.3	2 305.5	9	9
6. Population and development	3 143.9	3 324.6	16	16
7. Planning of public administration	1 947.9	1 947.9	11	11
8. Sustainable development and human settlements	3 447.6	4 577.1	16	18
9. Natural resources and infrastructure	3 397.8	4 133.3	17	18
10. Statistics and economic projections	4 998.5	4 677.3	27	24
11. Subregional activities in Mexico and Central America	8 163.9	8 325.7	44	43
12. Subregional activities in the Caribbean	6 356.7	6 729.1	36	36
Subtotal	**56 148.6**	**60 049.1**	**275**	**276**
Extrabudgetary	22 375.0	23 045.0	26	27
Total	**78 523.6**	**83 094.1**	**301**	**303**

Table 20.11 **Regular budget resource requirements by subprogramme**



Subprogramme 1
Linkages with the global economy, regional integration and cooperation

Resource requirements (before recosting): $6,066,600

20.40 Substantive responsibility for the subprogramme rests with the International Trade and Integration Division in collaboration with the ECLAC Office in Washington, D.C. The strategy will take special account of the relevant provisions relating to the goals and targets set forth in the outcomes of the major United Nations conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration and the 2005 World Summit Outcome, particularly those related to the global partnership for development. The subprogramme will assist member States in drawing on the potential benefits of and addressing the main challenges posed by the globalized world economy, to further develop an open, rule-based, predictable, non-discriminatory trading system and to deepen and expand the economic integration processes of member States within the region and with other regions.

20.41 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To enhance regional cooperation and integration schemes at the subregional, regional and hemispheric levels through strengthening linkages between Latin American and Caribbean countries and the global economy.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved capacity of member States to participate effectively in global and regional trade flows and value-chains by formulating and implementing trade policies and export development strategies	(a) (i) Increased number of countries in the region that have adopted trade policies and export development strategies in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 5 countries of the region Target 2010-2011: 6 countries of the region (ii) Increased number of downloads of the flagship publication *Latin America and the Caribbean in the World Economy* and other selected publications, whose contents provide relevant information, policy analysis and recommendations for action *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 98,400 downloads Target 2010-2011: 116,400 downloads
(b) Strengthened capacity of stakeholders in ECLAC member countries for negotiating and managing trade agreements at the subregional, regional and multilateral levels and assessing the impact of trade policy on other areas of development, including the impact of trade on poverty	(b) (i) Increased number of countries and stakeholders adopting policies, mechanisms and measures in line with ECLAC recommendations in the areas of negotiation and management of trade agreement and their impact on other areas of development *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 4 countries Target 2010-2011: 6 countries

	(ii) Increased percentage of the main beneficiaries of technical cooperation activities offered by the subprogramme who evaluate them as "useful" or "very useful" for negotiating and managing trade agreements *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 95 per cent of beneficiaries Target 2010-2011: 95.5 per cent of beneficiaries

External factors

20.42 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community supports the member States of ECLAC and responds to specific needs and concerns in relation to international trade and integration, taking into account General Assembly and Economic and Social Council guidelines as well as internationally agreed development goals, including those contained in the Millennium Declaration and commitments derived from the various bilateral, subregional and multilateral trade agreements; (b) the regional integration processes of Latin America and the Caribbean continue to strengthen in the changing context of the global economy. In this scenario, important emerging actors continue to gain increasing influence in order to maximize benefits and reduce costs for the majority of the population, who will be the beneficiaries of economic and social development; (c) the international community and the region in particular endeavour to realize the potential benefits which may result from the current negotiations in the framework of World Trade Organization or other international forums, particularly in the areas of trade facilitation and Aid for Trade.

Outputs

20.43 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Ad hoc expert groups: a meeting of experts to consider the relationship between trade expansion and the achievement of the Millennium Development Goals (1); a meeting of experts to examine the impact of the system of free-trade treaties on the economic evolution of the countries of the region, their national trade strategies and regional integration (1); one meeting of experts to consider developments in, and the outlook for, trade facilitation in Latin America and the Caribbean (1); one meeting of experts to consider developments in, and the outlook for, trade facilitation in Latin America and the Caribbean (1); one meeting of experts to consider macroeconomic and trade policies of the countries of the region in the light of trends in the global economy, with particular attention given to the impact of such policies and to prospects for the region (1); one meeting of experts to consider macroeconomic and trade policies of the countries of the region in the light of trends in the global economy, with particular attention given to the impact of such policies and to prospects for the region (1); one meeting of experts to examine the impact of the system of multilateral trade rules on the

economic evolution of the countries of the region, their national trade strategies and regional integration (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Latin America and the Caribbean in the World Economy*, 2009: Trends 2010 (1); *Latin America and the Caribbean in the World Economy*, 2010: Trends 2011 (1); study on recent developments in international negotiation processes and their impact on the Brazilian economy (1); study on the impact on specific markets of multilateral rules, particularly concerning the technical, health and phytosanitary barriers to trade and the protection of intellectual property (1); studies on developments in and the outlook for subregional, regional and hemispheric integration (2); studies on priority issues in the trade relations of the United States of America with the countries of Latin America and the Caribbean, including an analysis of barriers to exports from the countries of the region (2); studies to examine the functioning of World Trade Organization agreements and multilateral negotiations, provide analysis on the outcomes of the negotiations and on interaction between the policies of the main industrialized countries and those of developing regions (2);

(ii) Non-recurrent publications: study on new factors having an impact on competitiveness and on public policies for the promotion of competitiveness and innovation (1); study on recent trends in the global economy and their impact on the economies of selected countries in the region (1); study on strategic aspects of economic and trade relations between Asian countries and Latin America and the Caribbean, with particular attention paid to the role of new actors, such as the People's Republic of China, among others (1); study on the consequences of security standards for trade and competitiveness in selected countries in the region (1); study on the impact of the simplification of rules of origin for trade facilitation and market access (1); study on the impact on the Brazilian economy of principal trends in the global economy with particular attention given to the impact of the policies of Brazil's main trading partners (1); studies on the impact of bilateral trade agreements on the integration process (2); studies on the impact on the economies of the region of the implementation and administration of free-trade treaties (2); study on the evolution of the global economy and its effects on the economies of Latin America and the Caribbean (1); study on the evolution of the economies of Asia and the Pacific (1); study on the implementation of trade and transport facilitation programmes and their impact on competitiveness for selected countries in the region (1); study on the relations between trade and sustainable development (1); study to assess the impact of Aid for Trade initiatives in selected countries of the region (1); study to evaluate ex-post economic and social impact of trade agreements in effect, especially of free trade agreements with selected industrialized countries (1); study to examine the social impact of trade liberalization in selected countries in the region with emphasis on the effects on income distribution, employment creation, and sectoral and regional disparity and asymmetry within and among countries (1); two studies on trade and poverty and two studies on partnerships for development (4);

(iii) Booklets, fact sheets, wallcharts, information kits: *CEPAL News* published by the ECLAC office in Washington, D.C. (English only) (24 issues) (2); information reports on capital flows to Latin America and the Caribbean (English only, 4 in the biennium) (2); information reports on the United States economy (English only, 6 in the biennium) (2);

(iv) Technical material: updating, maintenance and expansion of the Integrated Database of Trade Disputes for Latin America and the Caribbean, which covers comprehensive

analysis of trade disputes in the World Trade Organization, the four subregional integration schemes, and North America Free Trade Agreement (2); updating, maintenance and expansion of the database on external trade at the global level and in the countries of the region: Interactive Graphic System for International Trade Data (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of advisory services to countries, upon request, to reinforce the benefits available from the hemispheric integration process (1); and the provision of technical cooperation services to countries of the region, business and trade promotion organizations and other key stakeholders at their request on:

a. The incorporation of social issues in trade agreements and on forging public-private partnerships for development (1);

b. The strengthening of their capacities for the design and implementation of trade and other public policies (1);

c. In areas related to the negotiation, implementation and administration of trade agreements and multilateral rules (1);

d. In areas relating to trade, export development strategies, transport facilitation and Aid for Trade initiatives (1);

e. In areas relating to trade and sustainable development, jointly with subprogramme 8, Sustainable development and human settlements (1);

(ii) Training courses, seminars and workshops: cooperation with government entities, academic institutions, universities and regional bodies in the development of training activities, upon request, on the incorporation of social issues in trade agreements and on public-private partnerships for development (1);

(iii) Field projects: A technical cooperation project focusing on interdisciplinary areas of trade such as social dimensions of trade policy, including employment creation, equity and poverty reduction (1);

Table 20.13 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	5 451.8	5 789.8	27	26
Non-post	276.8	276.8	—	—
Subtotal	**5 728.6**	**6 066.6**	**27**	**26**
Extrabudgetary	705.0	840.0	1	1
Total	**6 433.6**	**6 906.6**	**28**	**27**

20.44 The amount of $5,789,800 in post requirements provides for 26 posts (17 Professional and above, 9 General Service and Local level) as shown in table 20.13. The amount reflects a net increase of $338,000 due to: (a) delayed impact of two additional posts (1 P-4 and 1 P-3) established in 2009 in connection with improving the effective and efficient delivery of mandates of the development-related activities, partly offset by the outward redeployment of one Local level post to

subprogramme 9 to strengthen technical support to research and policy analysis capabilities, particularly in the areas of sustainable management of natural resources, provision of energy and infrastructure with emphasis on trade facilitation and transport. The non-post requirements of $276,800 are required for other staff costs, consultants and experts and travel of staff.

20.45 During the biennium 2010-2011, expected extrabudgetary resources amounting to $840,000 will provide for one post reflected in table 20.13 and non-post resources for: travel of staff, consultants, other operational requirements and seminars. The amount reflects an increase of $135,000, compared with the biennium 2008-2009, related to Asia-Latin American economic relations and the increase in planned project activities focusing on the fulfilment of Millennium Development Goal 8.

Subprogramme 2
Production and innovation

Resource requirements (before recosting): $5,381,800

20.46 The execution of the subprogramme will be the responsibility of the Division of Production, Productivity and Management in close collaboration with the ECLAC Office in Brasilia. The strategy to be followed will take special account of the relevant provisions relating to the goals and targets set forth in the outcomes of the major United Nations conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration and the 2005 World Summit Outcome, particularly those related to the global partnership for development.

20.47 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster production, innovation and productivity with due consideration to the economic, social and environmental dimensions and the linkages with the global economy.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened capacity of ECLAC member States to reduce productivity gaps both within countries and between the region and the rest of the world	(a) (i) Increased number of countries adopting policies or measures aimed at reducing productivity gaps in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 2 countries Target 2010-2011: 5 countries (ii) Increased percentage of participants rating the technical cooperation activities organized by the subprogramme as "useful" or "very useful" for their work in relation to reducing productivity gaps

	Performance measures: 2006-2007: 85 per cent of participants Estimate 2008-2009: 90 per cent of participants Target 2010-2011: 91 per cent of participants
(b) Strengthened capacity of ECLAC stakeholders to formulate policies and strategies to enhance the competitiveness of their production structures	(b) (i) Increased number of ECLAC stakeholders receiving comprehensive technical assistance services that take action or adopt policy measures in line with ECLAC recommendations in the areas of productive development strategies *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 5 stakeholders Target 2010-2011: 8 stakeholders (ii) Increased number of downloads of the subprogramme's flagship publication *Foreign Investment in Latin America and the Caribbean, Agricultural Panorama of Latin America and the Caribbean* and other selected publications whose contents provide relevant policy analysis and recommendations for action *Performance measures*: 2006-2007: 267,500 downloads Estimate 2008-2009: 302,500 downloads Target 2010-2011: 330,000 downloads

External factors

20.48 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the regional authorities continue to assign priority to improve their awareness and knowledge of issues covered by the subprogramme as well as the availability of relevant statistics at the regional and international levels; (b) the international community continues to support and assign priority to the region's concerns and needs with respect to its productive development policies in the context of the regional and international development agenda. In this regard, guidelines established by the General Assembly and the Economic and Social Council as well as the internationally agreed development goals, including those contained in the Millennium Declaration, will be taken into account.

Outputs

20.49 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Ad hoc expert groups: meeting of experts to analyse the main challenges for the application of competition policy in the region in selected types of enterprises, subsectors and countries of the region (1); meeting of experts to examine recent developments in the region in terms of innovation and structural change (1); meeting of experts to examine the enterprise strategies in selected types of enterprises, subsectors and countries of the region (1); meeting of experts to examine the trends in the use of information and communication technologies and of related networks at the local, national and regional levels (1); meeting of experts to analyse the region's priorities regarding innovation for development (1); meeting of experts to examine the innovation requirements throughout the production chain due to changes in energy sources (e.g., from oil to biofuels) and climate change (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: study on production and innovation networks at the national and local levels in selected subsectors and countries in the region (1); study on the comparison of the strategies and presence of transnational corporations and major national firms in the region (1); study on the dynamics of the production structure of the countries of the region, with special attention paid to the similarities and differences in the production structures and their implications for relevant policies (1); study on the productive development policies in selected subsectors and countries of the region (1); agricultural panorama — study on the trends in structural changes in the agricultural sector and their implications for relevant sectoral policies (1); *Foreign Investment in Latin America and the Caribbean*, an annual publication which includes the updating of statistical information as well as country and specific industry case studies (2); study on the productive capacities and performance of selected economic agents as well as their linkages in local, national and international markets (1);

(ii) Non-recurrent publications: study on climate change and its economic consequences for selected types of economic agents, subsectors and countries in the region (1); study on information and communications technologies (ICT) and development (1); study on innovation and development (1); study on technology development and its capacity to generate knowledge in selected types of economic agents, subsectors and countries of the region (1); study on the competition policy review in selected subsectors and countries of the region (1); study on the innovation requirements throughout the production chain due to changes in energy sources (e.g., from oil to biofuels) and climate change (1); study on the strategies for the development and incorporation of new technologies at the national and regional levels for selected types of economic agents and countries (1); study on the trends in the use of information and communication technologies among selected types of economic agents and in selected subsectors and countries of the region (1); studies on innovation and development and on ICT and development (2);

(iii) Technical material: development and dissemination of information on ICT (2); development, consolidation and updating of computer programs and trade-related information systems: Competitive Analysis of Nations (CAN) and AGROPLAN (agricultural production structure) (2); maintenance and updating of the Industrial Performance Analysis Program (PADI) (2); maintenance and updating of the legal

framework for and the statistical information on foreign direct investment in Latin America and the Caribbean (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical assistance to countries of the region and other key stakeholders, upon request, on innovation and development and ICT (1); provision of technical cooperation services to countries, upon request, in relation to regulatory policies and competitiveness, the development of the agrifood business, the systems of innovation at the national and local levels, strategies for foreign direct investment at national and local levels and the design and implementation of productive development policies, in particular those that support micro-, small- and medium-sized enterprises (1);

(ii) Training courses, seminars and workshops: cooperation with governmental entities, academic institutions, universities and regional bodies for development of training activities in areas related to productive and corporate development in the agricultural and industrial sectors and in certain service areas at the regional, national or local level; innovation for development and ICT policies (1); international school course on the economy in Latin America (two per biennium) (2);

(iii) Field projects: a technical cooperation project on innovation policies, technological capabilities and quality systems (1); strategies and policies for the development of information society with greater equity (1).

Table 20.15 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	4 923.9	5 104.7	21	21
Non-post	277.1	277.1	—	—
Subtotal	**5 201.0**	**5 381.8**	**21**	**21**
Extrabudgetary	3 100.0	3 330.0	4	5
Total	**8 301.0**	**8 711.8**	**25**	**26**

20.50 The amount of $5,381,800 reflecting an increase of $180,800 provides for the continuation of 21 posts (16 Professional and above and 5 Local level) ($5,104,700) and non-post requirements ($277,100) such as other staff costs for temporary assistance during peak workload periods, consultants and experts and travel. The increase of $180,800 is due mainly to the delayed impact of one P-3 post established in 2009 in connection with development-related activities. The non-post requirements of $277,100 are required for other staff costs, consultants and experts, and travel of staff.

20.51 During the biennium 2010-2011, expected extrabudgetary resources amounting to $3,330,000 will provide for five posts as reflected in table 20.15 and non-post resources for travel of staff, consultants, other operational requirements and seminars. The amount reflects a net increase of $230,000 as compared to the biennium 2008-2009, related to project activities in the area of ICT application, focusing on the fulfilment of the Millennium Development Goals, from the continued and increased project funding from the Commission of the European Communities (EuropeAid).

Subprogramme 3
Macroeconomic policies and growth

Resource requirements (before recosting): $8,482,400

20.52 Substantive responsibility for the execution of the subprogramme rests with the Economic Development Division in collaboration with ECLAC Offices in Brasilia and Buenos Aires. The strategy to be followed will take special account of relevant provisions relating to the goals and targets set forth in the outcomes of the major United Nations conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration and the 2005 World Summit Outcome. In particular, it will place emphasis on those referring to the eradication of extreme poverty and hunger, in order to develop a global partnership for development, which will include the commitment to further develop an open, rule-based, predictable, non-discriminatory trading and financial system, and to deal comprehensively with the debt problems of developing countries through national and international measures. In working towards those goals and targets, the subprogramme will cooperate and interact with other entities of the United Nations system and other regional and subregional institutions working in the area of development.

20.53 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To increase long-term growth in Latin American and Caribbean countries by enhancing the design and implementation of suitable macroeconomic policies.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of policymakers and other stakeholders of Latin America and the Caribbean to design and implement consistent short-term macroeconomic policies within a long-term growth-enhancing framework	(a) (i) Increased number of countries taking policy actions in line with ECLAC recommendations in the area of short-term macroeconomic policies *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 7 countries Target 2010-2011: 10 countries (ii) Increased number of downloads of the subprogramme's flagship publications *Economic Survey of Latin America and the Caribbean* and *Preliminary Overview of the Economies of Latin America and the Caribbean*, whose contents provide relevant policy analysis and recommendations for action *Performance measures*: 2006-2007: 1,200,000 downloads

	Estimate 2008-2009: 1,225,000 downloads Target 2010-2011: 1,250,000 downloads
(b) Strengthened capacity of Latin American and Caribbean policymakers and other stakeholders to design and implement policies and instruments to foster long-term growth and facilitate macroeconomic integration	(b) (i) Increased number of countries taking action to foster long-term growth and facilitate macroeconomic integration in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 7 countries Target 2010-2011: 10 countries (ii) Increased percentage of participants in networks organized by the subprogramme who consider the work of the forums and their policy recommendations as "useful" or "very useful" for long-term growth and macroeconomic integration *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 70 per cent of participants Target 2010-2011: 80 per cent of participants

External factors

20.54 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) stable conditions will prevail in the international economy and in the management of macroeconomic policies of the countries of the region, placing the economies in a better position to cope with external shocks or disruptions; and (b) the international community will support and assign priority to the concerns and needs of ECLAC member States with respect to their macroeconomic policies and long-term growth strategies in the context of the regional and international development agenda. In this regard, the guidelines established by the General Assembly and the Economic and Social Council, as well as internationally agreed development goals, including those deriving from the Millennium Declaration, instruments adopted at the world summits and conferences in the economic and social spheres, will be taken into account.

Outputs

20.55 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Ad hoc expert groups: meeting of experts on a selected high priority fiscal policy issue in the region (1); meeting of experts on a selected issue on the relationship between

Latin America and the Caribbean and the global economy (1); meeting of experts on a selected issue relating to access to financing for development (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: study on a high priority aspect of fiscal policy in the region (1); study on a high priority issue relating to the economic situation in Latin America and the Caribbean (1); *Economic Survey of Latin America and the Caribbean*, 2009-2010 and 2010-2011 editions (2); *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2010 and 2011 editions (1);

(ii) Non-recurrent publications: a comparative study on patterns of economic growth in Asia and Latin America (1); study on a high priority aspect of monetary policy in Latin America and the Caribbean (1); study on a high priority issue relating to economic growth and the labour market (1); study on a high priority issue relating to official development assistance in the region of Latin America and the Caribbean (1); study on a high priority issue relating to the development of financial markets in the region (1); study on growth-enhancing policies in Latin America and the Caribbean (1); study on issues relating to investment and growth in the Argentine economy (1); study on the effectiveness of the Brazilian public sector strategy 2007-2010 to accelerate growth (1); study on trade and investment flows between Brazil and other South American economies in the first decade of the twenty-first century (1);

(iii) Technical material: monthly publication of the statistical bulletin on the performance of the Brazilian economy (issued in English, Portuguese and Spanish) (24); quarterly publication of Argentine macroeconomic indicators (8 issues); updating and improvement of databases on economic performance in Latin America and the Caribbean, in particular those containing the information needed for the preparation of the aforementioned recurrent publications (2);

(c) Technical cooperation (extrabudgetary resources):

(i) Advisory services: provision of technical cooperation services to countries of the region, upon request, in relation to the design and implementation of growth-oriented macroeconomic policies. Areas of cooperation may include macroeconomic policy coordination, the design and implementation of fiscal policies and structural reforms, among others (1);

(ii) Field projects: technical cooperation projects on counter-cyclical fiscal policies and macroeconomic stability (1); financing for development and financial architecture (1); fiscal decentralization (1); labour market policies and vulnerable groups (1).

Table 20.17 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	7 678.3	8 180.3	34	37
Non-post	302.1	302.1	—	—
Subtotal	**7 980.4**	**8 482.4**	**34**	**37**
Extrabudgetary	5 425.0	5 145.0	5	4
Total	**13 405.4**	**13 627.4**	**39**	**41**

20.56 The amount of $8,180,300 in post requirements, reflecting an increase of $502,000, provides for 37 posts (24 Professional and above and 13 Local level) shown in table 20.17. The increase of $502,000 is in connection with the inward redeployment of three posts (2 P-2 and 1 Local level), along with their functions, from subprogramme 10, Statistics and economic projections, to realign resources and improve programme delivery of publishing economic projections and forecasting activities. The amount of $302,100 for non-post requirements provides for other staff costs, consultants and experts and travel of staff.

20.57 During the biennium 2010-2011, expected extrabudgetary resources amounting to $5,145,000 will provide for four posts as reflected in table 20.17 and non-post resources for travel of staff, consultants, other operational requirements and seminars. The amount reflects a net decrease of $280,000 compared to the biennium 2007-2009, in connection with activities in the area of macroeconomic policy and the labour market. The subprogramme will utilize extrabudgetary resources for activities focusing on the fulfilment of the Millennium Development Goals, particularly Goal 8. It is expected that the host Governments of ECLAC national offices will continue to fund the technical cooperation activities in the respective countries.

Subprogramme 4
Social development and equity

Resource requirements (before recosting): $4,097,800

20.58 The Social Development Division will be responsible for the implementation of the subprogramme. The strategy will take into account the internationally agreed development goals stemming from the major United Nations conferences in the economic and social fields, including those set forth in the Millennium Declaration. In particular, technical cooperation services will be provided to the countries of the region to follow up on the plans of action adopted at United Nations international conferences and summits in the social sphere.

20.59 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To accelerate poverty reduction and the achievement of social equity and cohesion in the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of Governments and other stakeholders to address the structural and emerging social risks affecting various socio-economic groups	(a) (i) Increased number of countries adopting social protection programmes and policies with a rights-based approach and due consideration to achieving the Millennium Development Goals *Performance measures:* 2006-2007: not applicable Estimate 2008-2009: 5 countries Target 2010-2011: 9 countries

	(ii) Increased number of downloads of the subprogramme's flagship publication *Social Panorama of Latin America* and other selected publications whose contents provide relevant analysis and recommendations for social policy formulation and implementation *Performance measures*: 2006-2007: 160,000 downloads Estimate 2008-2009: 180,000 downloads Target 2010-2011: 200,000 downloads
(b) Strengthened capacity of Governments to enhance social policy institutions and develop policy tools to maximize social impact, particularly with a view to reducing poverty and inequality	(b) (i) Increased number of countries adopting new institutional social frameworks combining market, State and family policies *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 8 countries Target 2010-2011: 12 countries (ii) Increased percentage of beneficiaries of technical cooperation activities implemented by the subprogramme who consider recommendations received as "useful" or "very useful" for their work in social policymaking *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: not applicable Target 2010-2011: 65 per cent of beneficiaries

External factors

20.60 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community will support and assign priority to the concerns and needs of the ECLAC member States with respect to social development, including the essential components of the regional development agenda, namely, equity and social cohesion and attention, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; (b) the region continues to move towards the levels of integration of authority needed to promote the complementarity of policies and programmes in the economic

and social spheres and a multidimensional approach to poverty alleviation and reduction of inequality; and (c) the regional and international communities will promote coordination among the various organizations and entities interested in linking issues in the social sphere with those in the economic area, in particular trade, integration and international finance, in order to shape new development opportunities in the context of globalization.

Outputs

20.61 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Ad hoc expert groups: meeting of experts on integral solidarity mechanisms that improve social protection coverage combining both contributory and non-contributory finance mechanisms (1); meeting of experts on poverty reduction and income redistribution policies (1); meeting of experts on the advances and challenges of social cohesion and their relation to the Millennium Development Goals (1); meeting of experts on the challenges of social institutions posed by recent changes in social risks, affecting specific groups (1); meeting of experts on the methodologies used to measure the advance of the Latin American and Caribbean countries towards the Millennium Development Goals (1); meeting of experts to evaluate the effective entitlement of economic, social and cultural rights of specific groups (1); meeting of experts to examine new trends in social public programmes that involve fiscal solidarity aimed at improving income distribution (1); meeting of experts updating advances in the reforms on social sectors (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Social Panorama of Latin America*, 2009-2010 and 2010-2011 editions (2);

(ii) Non-recurrent publications: study on advances and challenges of social policies aimed at poverty reduction and income distribution, and progress towards the Millennium Development Goals (1); study on challenges to social institutional design (1); study on good practices and lessons learned from social innovation programmes for poverty alleviation (1); study on policies for families in regard to current changes in their size and structure (1); study on recent sectoral social policy reforms that influence social cohesion (1); study on the advancement of the Latin American and Caribbean countries towards the fulfilment of Millennium Development Goal 1 "Eradicate Extreme Poverty and Hunger" (1); study on the innovative and integral measurement as well as policies to reduce child poverty, towards the fulfilment of Goal 1 (1); study on progress made on the entitlement of social rights among specific population groups, with special emphasis on vulnerability, discrimination and exclusion conditions, as well as their importance for achieving the Millennium Development Goals (1); study on the relationships between labour market integration, poverty and social stratification (1); study on the role of unpaid work in the social protection schemes in the Latin American and Caribbean countries (1); studies on progress made by the countries of the region on the reduction of child mortality, eradication of extreme poverty and hunger and the role of unpaid work in the social protection schemes in the Latin American and Caribbean countries (2);

(iii) Technical material: preparation, upon request and in collaboration with other agencies, of substantive inputs for intergovernmental meetings on social cohesion and equity (1);

strengthening the online network, Latin American and Caribbean Network of Social Institutions (1);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: cooperation with government entities, academic institutions, universities and regional bodies, upon request, for the development of training activities in the area relating to the unpaid "care economy" (1); provision of technical cooperation services to countries of the region and other key stakeholders, upon request, in the area of the unpaid "care economy" (1); technical cooperation services, upon request, on topics: social policy design, social programmes implementation, management of social programmes and institutions, social expenditure monitoring and evaluation, and the unpaid "care economy" (1);

(ii) Training courses, seminars and workshops: cooperation with governmental entities, academic, non-governmental, regional and subregional institutions in training activities on policy formulation for poverty alleviation, income redistribution and social inclusion, in response to changes in social risks and on the unpaid "care economy" (1); cooperation with government, academic, non-governmental, regional and subregional institutions in training activities in policy formulation for poverty alleviation, income redistribution and social inclusion, and disseminating policy designs to respond to changes in social risks (1);

(iii) Field projects: technical cooperation projects on evaluation of social policies and social expenditure (1); national and local experiences for social innovation (1); social cohesion issues and policies geared towards the most vulnerable groups (1); the contributions of e-health and e-education to the improvement of access to and quality of education and public health (1);

Table 20.19 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	3 734.3	3 915.1	17	17
Non-post	182.7	182.7	—	—
Subtotal	**3 917.0**	**4 097.8**	**17**	**17**
Extrabudgetary	2 075.0	2 215.0	1	2
Total	**5 992.0**	**6 312.8**	**18**	**19**

20.62 The amount of $3,915,100 in post requirements, reflecting an increase of $180,800, provides for 17 posts (12 Professional and above and 5 Local level) as shown in Table 20.19. The increase in post resources relates to the delayed impact of one P-3 post established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009. The amount of $182,700 for non-post requirements provides for, inter alia, consultants and experts and travel of staff.

20.63 During the biennium 2010-2011, expected extrabudgetary resources amounting to $2,215,000 will provide for two posts reflected in table 20.19, and non-post resources for travel of staff, consultants, other operational requirements and seminars. The amount reflects an increase of

$140,000, as compared to the biennium 2008-2009, in connection with activities in the areas of social inclusion, cohesion and protection. The subprogramme will utilize extrabudgetary resources for its activities focusing on the fulfilment of the Millennium Development Goals, particularly Goal 8.

Subprogramme 5
Mainstreaming the gender perspective in regional development

Resource requirements (before recosting): $2,305,500

20.64 Substantive responsibility for the execution of the subprogramme rests with the Division on Gender Affairs of the Commission. Special attention will be paid to the provisions relating to the goals and targets set forth in the major United Nations human rights instruments and mandates. The subprogramme will also concentrate on developing new knowledge that sheds light on the nature of the problems that have arisen in the sphere of gender policies in the region, incorporating that knowledge into the capacity-building strategy in the countries of the region and, above all, into the gender mainstreaming strategy of national mechanisms for the advancement of women. It will also continue to support the collection of basic data on the situation of women and men, the development of gender indicators and the provision of technical assistance for capacity-building to sectoral ministries and selected entities, such as national statistical offices. The subprogramme will also support the sharing of experiences and good practices among member States of the Regional Conference on Women in Latin America and the Caribbean. Other stakeholders from academia and relevant sectors of civil society will be included in the subprogramme's activities as beneficiaries.

20.65 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve the mainstreaming of the gender equity agenda into the principal policies of the Governments of the Latin American and Caribbean countries.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Progress in adopting a gender perspective by countries of the region to follow up on all internationally agreed development goals contained in the United Nations major conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration, the 2005 World Summit Outcome, the Convention on the Elimination of All Forms of Discrimination against Women and the relevant regional consensus	(a) (i) Increased number of countries that have integrated additional indicators proposed by ECLAC into their databases and official documents to follow up on the Millennium Development Goals, the Convention and the commitments of the Regional Conference on Women in Latin America and the Caribbean *Performance measures*: 2006-2007: 6 countries Estimate 2008-2009: 8 countries Target 2010-2011: 12 countries

	(ii) Increased number of gender mainstreaming policies that utilize or have resulted from the use of the indicators adopted by ECLAC to follow up on Millennium Development Goal 3, particularly on the promotion of women's economic independence and the monitoring of gender violence *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 2 gender mainstreaming policies Target 2010-2011: 4 gender mainstreaming policies
(b) Progress in the implementation of the agreements reached at the tenth session of the Regional Conference on Women in Latin America and the Caribbean, especially in relation to political participation, recognition of women's unpaid work and the eradication of poverty and gender violence	(b) (i) Increased percentage of countries receiving technical cooperation from ECLAC to support their efforts to implement the agreements reached at the tenth session of the Regional Conference on Women in Latin America and the Caribbean and to follow up on the internationally agreed development goals contained in the Millennium Declaration that implement such recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 50 per cent Target 2010-2011: 60 per cent (ii) Increased number of programmes or public policies adopted by the countries of the region in response to the agreements of the tenth session of the Regional Conference on Women in Latin America and the Caribbean *Performance measures*: 2006-2007: 14 programmes or public policies Estimate 2008-2009: 17 programmes or public policies Target 2010-2011: 21 programmes or public policies

External factors

20.66 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the current institutional situation of national mechanisms for gender equity will be maintained or improved in terms of their mission, positioning and agenda in a political environment characterized by stability at the national, regional and international levels and by the negligible consequences of political changes in the countries of the region; and (b) the international community will support and assign priority to gender mainstreaming in the public policies of ECLAC member States as an essential component of regional and international development, taking into account the guidelines established by the General Assembly and Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration.

Outputs

20.67 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Meeting of the Presiding Officers of the Regional Conference on the Integration of Women into the Economic and Social Development of Latin America:

a. Substantive servicing of two meetings of the Presiding Officers of the Regional Conference on Women in Latin America and the Caribbean, including the preparation of reports on the activities of the ECLAC secretariat and substantive documentation (2011) (2);

(ii) Substantive servicing of meetings: eleventh session of the Regional Conference on Women in Latin America and the Caribbean, including the preparation of reports on the activities of the ECLAC secretariat and substantive documentation to be presented at the Conference (second half of 2010) (1); three subregional preparatory meetings for the eleventh session of the Regional Conference on Women in Latin America and the Caribbean (first half of 2010) (3); two inter-agency meetings with United Nations programmes, funds and specialized agencies, including the preparation of substantive support documents and the relevant reports (1 in 2010 and 1 in 2011) (2);

(iii) Ad hoc expert groups: four meetings of experts to consider priority issues emerging from the tenth session of the Regional Conference on Women in Latin America and the Caribbean. The following topics will be considered: evaluation of best practices and challenges in the implementation of gender policies based on reports of the Observatory on gender parity; outline of an economic agenda for gender equality; identification of emerging issues; and the status of gender parity in the region (4);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: eight issues during the biennium of the *Mujer y desarrollo* series on gender poverty Millennium Development Goals 1 and 3; progress in the implementation of Committee on the Elimination of Discrimination against Women recommendations on violence against women; public policies for gender parity; gender parity in the labour market; parity in family relations and responsibilities; justice for women, adolescents and girl children who have been victims of gender violence; sexual and reproductive rights as an essential condition for gender parity; progress in the achievement of gender mainstreaming in the State structure (8);

(ii) Non-recurrent publications: study on gender-related statistics and indicators (1); study on progress with regard to the status of women in the region in the context of the Quito Consensus, the Convention on the Elimination of All Forms of Discrimination against Women and Millennium Development Goal 3, for presentation at the eleventh session of the Regional Conference on Women in Latin America and the Caribbean (second half of 2010) (1); studies on issues relating to the incorporation of gender perspectives in the development of countries in the region, in accordance with the subject areas to be highlighted at the ECLAC session to be held in 2010 (2 in 2010 and 3 in 2011) (5); non-recurrent publications on gender parity, gender-related statistics and indicators, and on emerging issues deriving from the Commission's latest mandates on gender (3);

(iii) Booklets, fact sheets, wallcharts, information kits: an information leaflet and brief notes, prepared in collaboration with the Information Services Unit, for distribution before the eleventh session of the Regional Conference on Women in Latin America and the Caribbean (first half of 2010) (1);

(iv) Technical material: preparation of four sets of tools on specific issues which contribute to gender mainstreaming in the work of the ECLAC system, including the development of gender indicators in the area of violence against women, feasibility and operating conditions for new proposals for social protection, the impact on gender equity of the streamlining of the labour market and gender obstacles to the realization of the Millennium Development Goals (4); preparation, upon request, in collaboration with other agencies, of substantive inputs for intergovernmental meetings and global conferences on gender, such as the Organization of American States, Reunion Especializada de la Mujer-Mercado Común del Sur, Consejo de Ministras de la Mujer de Centroamérica, Sistema de la Integración Centroamericana and Asia-Pacific Economic Cooperation (1); two electronic conferences at ministerial level in preparation of the position document to be presented at the eleventh session of the Regional Conference on Women in Latin America and the Caribbean (first semester of 2010) (2); updating of the ECLAC Internet portal site on gender statistics with data from the 2008 household surveys and other sources (2); updating of the website of the Observatory on gender parity with data periodically delivered by government authorities (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation to countries in the region, at their request, on methodologies relating to the formulation and measurement of gender-related indicators, the use of gender indicators, the drafting of public policies for gender mainstreaming, and also on institution-building for government agencies and entities responsible for policies and programmes for women and for other relevant sectoral agencies (1);

(ii) Training courses, seminars and workshops: support, at their request, of countries of the region, for training activity provided by governmental agencies, non-governmental organizations, universities and academic centres in the areas of methodologies relating to the formulation and measurement of gender-related indicators, gender mainstreaming in development, and government policy (1);

(iii) Field projects: a technical cooperation project to develop an observatory on gender equality (1).

Table 20.21 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	1 696.7	2 136.9	9	9
Non-post	168.6	168.6	—	—
Subtotal	**1 865.3**	**2 305.5**	**9**	**9**
Extrabudgetary	640.0	820.0	1	1
Total	**2 505.3**	**3 125.5**	**10**	**10**

20.68 An amount of $2,136,900 in post requirements, reflecting an increase of $440,200, provides for nine posts (7 Professional and above and 2 Local level) as shown in table 20.21. The increase of $440,200 relates to the delayed impact of two posts (1 P-5 and 1 P-3) established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009. The requirements for non-post resources of $168,600 comprise other staff costs, consultants and experts and travel of staff.

20.69 During the biennium 2010-2011, expected extrabudgetary resources amounting to $820,000 will provide for one post, reflected in table 20.21, and non-post resources for travel of staff, consultants, other operational requirements and seminars. The amount reflects an increase of $180,000 compared to the biennium 2008-2009. The subprogramme will utilize extrabudgetary resources for technical cooperation projects focusing on the fulfilment of the Millennium Development Goal 3, follow up on the 15+ Beijing review; violence against women and the Cairo Agreement which recognizes gender equality as a prerequisite for achieving sustainable development. The increase is expected from the continuation of project funding from multilateral and bilateral sources such as the United Nations Population Fund, the Spanish International Cooperation Agency for Development and the Swedish International Cooperation Agency.

Subprogramme 6
Population and development

Resource requirements (before recosting): $3,324,600

20.70 The Latin American and Caribbean Demographic Centre of the Population Division of the Commission will be responsible for the implementation of the subprogramme. The subprogramme will focus on continuing to provide support to sessions of the Ad Hoc Committee on Population and Development and to the countries of the region, in follow-up to the Programme of Action of the International Conference on Population and Development, in fulfilment of the regional strategy for the implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing, and in monitoring the goals and objectives of the United Nations major conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration, the 2005 World Summit Outcome and the outcomes of other relevant international conferences.

20.71 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 6 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the incorporation of population issues into development policies and programmes in countries of Latin America and the Caribbean.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of ECLAC stakeholders to monitor population trends and tackle population and development issues for use in socio-demographic programming	(a) (i) Increased number of ECLAC stakeholders generating demographic knowledge and information on population and development in conjunction with the subprogramme within the framework of the 2010 census round *Performance measures*: 2006-2007: 40 stakeholders Estimate 2008-2009: 45 stakeholders Target 2010-2011: 50 stakeholders (ii) Increased number of downloads of publications of the Latin American and Caribbean Demographic Centre (CELADE) whose contents provide relevant policy analysis and recommendations for action and of CELADE data on population issues *Performance measures*: 2006-2007: 1,800,000 downloads Estimate 2008-2009: 1,825,000 downloads Target 2010-2011: 1,850,000 downloads
(b) Increased technical capacity of ECLAC member States to monitor progress in the implementation of the recommendations and goals of the Programme of Action of the International Conference on Population and Development and other international agreements related to those issues	(b) (i) Increased number of new or additional actions taken by ECLAC stakeholders to monitor and implement the goals and recommendations of the Programme of Action of the International Conference on Population and Development, the Madrid International Plan of Action on Ageing, 2002, the relevant goals and objectives of the Millennium Declaration and other relevant international recommendations and agreements related to population and development

Performance measures:

2006-2007: 30 actions

Estimate 2008-2009: 35 actions

Target 2010-2011: 40 actions

External factors

20.72 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region or improve in the absence of serious external shocks affecting the established priorities; (b) the international community will support and assign priority to the concerns and needs of ECLAC member States in relation to the implementation of the recommendations of the Programme of Action of the International Conference on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (c) the regional community will assign priority to the active integration of sociodemographic factors in the design and application of social policies and programmes in order to improve their effectiveness.

Outputs

20.73 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Sessional Ad Hoc Committee on Population and Development:

a. Substantive servicing of meetings. Substantive servicing of the sessional Ad Hoc Committee, including the preparation of technical documents and reports for the biennial follow-up to the Latin American and Caribbean Regional Plan of Action on Population and Development, the Programme of Action of the International Conference on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing (1);

(ii) Ad hoc expert groups: meeting of expert to examine progress in implementing the recommendation of the Latin American and Caribbean Regional Plan of Action on Population and Development and the outcomes of the International Conference on Population and Development +15 process (1); meeting of experts to analyse the region's priorities regarding demographic estimates concerning indigenous people, Afro-descendants, ageing and migrants (1); a meeting of experts to consider the 2010 round of population censuses (1); two meetings on demographic changes and their consequences for development (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: four issues of the *Demographic Observatory* (4); four issues of the publication *Revista Notas de Población* for the dissemination of research findings and studies on population and development in Latin America and the Caribbean (4);

(ii) Non-recurrent publications: document on the 2010 round of censuses (1); study on population, development and health, including sexual and reproductive health (1); studies on high priority issues on migration, demographic trends among indigenous people and Afro-descendants and on ageing in Latin America and the Caribbean (2); three publications on high priority issues on migration, demographic trends among indigenous people and Afro-descendants and on ageing in Latin America and the Caribbean (3); studies on the situation of demographic phenomena in the region (3); studies on demographic changes and public policies in the region (2);

(iii) Booklets, fact sheets, wallcharts, information kits: two issues of *Redatam Informa* and electronic dissemination of its content through the subprogramme site in the ECLAC web portal (2);

(iv) Technical material: technical study on processing data from the 2010 round of population censuses (1); technical study on the methodology of population projections in Latin America and the Caribbean (1); development and updating of computer programs to facilitate the use of population statistics, particularly data from censuses and vital statistics, through the combined use of the system for the retrieval of census data for small areas by microcomputer (Redatam) and geographic information systems (2); development of computer modules for population projections at the national and subnational levels (1); maintaining and updating of the databank on ageing to follow-up on the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing (2); maintaining and updating of the database on Internal Migration in Latin America and the Caribbean (2); maintaining and updating of the database on demographic trends and population projections by gender and age (2), maintaining and updating of the database on spatial distribution and urbanization in Latin America and the Caribbean (2); maintaining and updating of the international migration databank for the programme Research of International Migration in Latin America (2); maintaining and updating of the regional databank of censuses on population, housing and vital statistics (2); maintaining and updating of the regional system of indicators to follow-up on the Programme of Action adopted at the International Conference on Population and Development (2); regular updating of the contents of the subprogramme site in the ECLAC web portal (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation services to countries in the region, at their request, in the areas of data collection, demographic analysis and methodologies for the preparation of population projections and estimates (1); in areas relating to the Latin American and Caribbean Regional Plan of Action on Population and Development and the Regional Strategy for the Implementation in Latin America and the Caribbean of the Madrid International Plan of Action on Ageing (1); in relation to the incorporation of sociodemographic variables into development policies, programmes and projects (1); in the design and use of computer applications related to Redatam (1); on international migration (1); on demographic trends among indigenous people and Afro-descendants (1);

(ii) Training courses, seminars and workshops: workshop on matters relating to the incorporation of sociodemographic variables into development policies, programmes and projects (1); cooperation with government entities, universities, non-governmental organizations and regional and subregional bodies for the development of training activities on emerging issues related to population and development (1); four workshops on the use of computer applications related to Redatam and the creation of related

databases (4); provision of training courses, seminars and workshops on migration, demographic trends among indigenous people and Afro-descendants and on ageing in Latin America and the Caribbean (1); two workshops on the use of new methodologies and tools for the preparation of demographic projections (2);

(iii) Field projects: it is expected that during the biennium, projects will be under way in the following areas: strengthening national capacities to deal with international migration and indigenous populations and ageing (1).

Table 20.23 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	2 970.0	3 150.7	16	16
Non-post	173.9	173.9	—	—
Subtotal	**3 143.9**	**3 324.6**	**16**	**16**
Extrabudgetary	1 600.0	1 620.0	1	1
Total	**4 743.9**	**4 944.6**	**17**	**17**

20.74 The amount of $3,150,700 in post requirements, reflecting an increase of $180,700, provides for 16 posts (8 Professional and above and 8 Local level) as shown in table 20.23. The increase relates to the delayed impact of one P-3 post established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009. The non-post requirements of $173,900 in the requirement for general temporary assistance, will provide for other staff costs, consultants and experts, and travel of staff.

20.75 During the biennium 2010-2011, expected extrabudgetary resources amounting to $1,620,000 will provide for one post as reflected in table 20.21 and non-post resources for: travel of staff, consultants, other operational requirements and seminars. The amount reflects an increase of $20,000 compared to the biennium 2008-2009, due mainly to additional projects funded from UNFPA. Extrabudgetary resources will be used to support outputs aimed at increasing the capacity of ECLAC stakeholders to monitor population trends and tackle population and development issues for sociodemographic programming as well as to monitor progress in the implementation of the recommendations and goals of international agreements related to population and development, particularly the Madrid International Plan for Action on Ageing, the Plan of Action of the International Conference on Population and Development as well as relevant provisions of Millennium Development Goals 4 and 5.

Subprogramme 7
Planning of public administration

Resource requirements (before recosting): $1,947,900

20.76 Substantive responsibility for the implementation of the subprogramme rests with the Latin American and Caribbean Institute for Economic and Social Planning, which serves as the training centre of the Commission and plays a normative role in the formulation, implementation and evaluation of all training activities offered by ECLAC.

20.77 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve public sector management in the countries of the region with regard to economic and social planning, budgeting and local development.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity and sharing of experience among ECLAC member countries to adopt new approaches and address emerging issues regarding planning and budgeting	(a) (i) Increased number of countries adopting new policies and measures in planning and budgeting in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 5 countries Target 2010-2011: 8 countries (ii) Increased percentage of survey respondents who consider the analysis and recommendations contained in selected publications of the subprogramme as "useful" or "very useful" for their work in planning and budgeting *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 70 per cent Target 2010-2011: 75 per cent (iii) Increased number of downloads of selected publications on planning and budgeting prepared by the subprogramme whose contents provide relevant policy analysis and recommendations for action *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 250,000 downloads Target 2010-2011: 300,000 downloads

(b) Strengthened capacity and sharing of experience among ECLAC member countries to adopt local development policies	(b) (i) Increased number of countries or regions within countries that take action, adopt policies and measures or implement activities in the area of local development in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 7 countries Target 2010-2011: 12 countries (ii) Increased percentage of participants in networks organized by the subprogramme that consider the work of the forums as "useful" or "very useful" to improve their work on local development issues *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 70 per cent Target 2010-2011: 75 per cent (iii) Increased number of downloads of selected publications on local development prepared by the subprogramme whose content provides relevant policy analysis and recommendations for action *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 250,000 downloads Target 2010-2011: 300,000 downloads

External factors

20.78 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community and, in particular, the member countries of the Regional Council for Planning, will continue to assign priority to public sector management, budgetary policies and local development policies in the region, taking into account the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (b) the socio-economic and institutional environment in the region will remain stable or improve, with no significant external shocks or disruptions affecting the priorities of the programme of work.

Outputs

20.79 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Meeting of the Presiding Officers of the Regional Council for Planning:

a. Substantive servicing of two meetings of the Presiding Officers of the Regional Council for Planning, 2010 and 2011 (2);

(ii) Ad hoc expert groups: meetings of experts on fiscal policy, experiences in public administration, budget policies and evaluation in the countries of the region will be examined (2); meetings of experts to consider the experiences and policies relating to planning public policies and regional and local development in the countries of the region (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: studies on fiscal policy, budgeting and/or evaluation methodologies, planning in public policies, and local development processes in Latin America and the Caribbean (6);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation services to the countries of the region, at their request, in relation to planning, fiscal and budgetary policy, evaluation of policies, programmes and projects, and local development policies (1);

(ii) Training courses, seminars and workshops: international courses on public finances; budgetary policies; preparation, management and appraisal of projects and logical framework; local economic development, territorial competitiveness and fiscal decentralization; and economic and social policies (10);

(iii) Field projects: technical cooperation project on the promotion of e-government in public policies (1);

Table 20.25 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	1 837.8	1 837.8	11	11
Non-post	110.1	110.1	—	—
Subtotal	**1 947.9**	**1 947.9**	**11**	**11**
Extrabudgetary	4 085.0	3 870.0	10	9
Total	**6 032.9**	**5 817.9**	**21**	**20**

20.80 The amount of $1,837,800 in post requirements provides for the continuation of 11 posts (3 Professional and 8 Local level) as shown in table 20.25. The amount of $110,100 for non-post requirements provides for other staff costs, consultants and experts and travel of staff.

20.81 During the biennium 2010-2011, expected extrabudgetary resources amounting to $3,870,000 will provide for nine posts reflected in table 20.25 and non-post resources for: travel of staff, consultants, other operational requirements and seminars. The amount reflecting a decrease of $215,000, compared to the biennium 2008-2009, is due mainly to the completion of a large-scale and multi-year project. Extrabudgetary resources would be used to support outputs aimed at increasing the capacity of public officials on budgetary policies and result-based public management, strategic management of local and regional development, evaluation of public sector programmes and projects with particular attention to relevant provisions of Millennium Development Goal 8.

Subprogramme 8
Sustainable development and human settlements

Resource requirements (before recosting): $4,577,100

20.82 The execution of the subprogramme will be the responsibility of the Sustainable Development and Human Settlements Division of ECLAC, in close coordination with other divisions of the Commission to mainstream the comprehensive approach of sustainable development in the work programme at the department level, in particular regarding climate change and Millennium Development Goal 7. Key milestones in the process at the political and institutional levels will be the forum on the application of sustainable development in the region, to be jointly organized by ECLAC and the Commission on Sustainable Development, the United Nations Framework Convention on Climate Change process and the follow-up to the agreements of the regional plan of action of the Regional Meeting of Ministers and High-level Authorities of the Housing and Urban Development Sector in Latin America and the Caribbean.

20.83 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 8 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.26 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To improve the integration of environmental and urban management considerations into economic, social and land-use policies in the framework of sustainable development and climate change.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased capacity of ECLAC member countries to integrate policies and measures for sustainable development, particularly in relation to climate change and human settlements	(a) (i) Increased number of countries adopting policies, measures or instruments in the areas of climate change, sustainable development and human settlements in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 4 countries Target 2010-2011: 8 countries

	(ii) Increased number of downloads of selected publications and from databases produced under the subprogramme whose contents include relevant analysis and recommendations for action *Performance measures*: 2006-2007: 200,000 downloads Estimate 2008-2009: 220,000 downloads Target 2010-2011: 250,000 downloads
(b) Enhanced capacity of the Governments of the region and other stakeholders to follow up and make progress in the implementation of international agreements related to sustainable development and to urban development such as the Millennium Declaration, the United Nations Framework Convention on Climate Change and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States, the Regional Meeting of Ministers and High-level Authorities of the Housing and Urban Development Sector in Latin America and the Caribbean, the Regional Implementation Meeting and the Commission on Sustainable Development process	(b) (i) Increased number of countries that adopt actions to follow up on the commitments of the international agreements related to sustainable development and to urban development in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 5 countries Target 2010-2011: 10 countries

External factors

20.84 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that the international community will support and assign priority to the concerns and requirements of ECLAC member States with regard to the need to guarantee environmental sustainability and incorporate the principles of sustainable development in their development strategies. To this end, the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those deriving from the Millennium Declaration, will be taken into account.

Outputs

20.85 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Commission on Sustainable Development: substantive servicing of meetings: Latin American and Caribbean forum on the application of sustainable development in the region (1);

(ii) Regional Meeting of Ministers and High-level Authorities of the Housing and Urban Development Sector in Latin America and the Caribbean: parliamentary

documentation: preparation, upon request, of substantive inputs for the Regional Meeting (1);

(iii) Ad hoc expert groups: meeting of experts to analyse the region's priorities regarding climate change mitigation and adaptation (1); meeting of experts to consider the lessons learned in implementing policies and instruments that encompass the economic, social, urban and environmental dimensions of sustainable development (1); meeting of experts to examine the dynamics of the growth of human settlements in relation to urban and rural land markets (1); meeting of experts to examine trends and emerging issues that affect sustainable development in Latin America and the Caribbean and their implications for the integration of sustainability criteria in public policies and institutions (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: study on changes in urban development patterns and environmental trends in countries of Latin America and the Caribbean (1); study on finance for sustainable development (1); study on progress towards sustainable development in Latin America and the Caribbean (1); study on the integration of public policies for sustainable development and institution-building (1);

(ii) Non-recurrent publications: study on the characterization and evaluation of externalities in the urban environment (1); study on the economic and environmental implications of relevant international agreements for the countries of the region (1); study on trade strategies for sustainable development (1); study on the advances in methodologies to assess environmental and/or urban costs and benefits in the context of sustainable development (1), study on the impacts of environmental issues on equity (1); studies on climate change mitigation, including evaluation of the carbon markets and Latin American and Caribbean economic adaptation needs (4); studies on climate change, including the evaluation of carbon markets, finance and investment flows and economic adaptation needs in the region (2);

(iii) Technical material: extension of quantitative applications for sustainable development assessment (1); updating and upgrading of database on economic, social, urban and environmental variables and indicators for assessing progress towards sustainable development in Latin America and the Caribbean (2);

(c) Technical cooperation (regular budget and extrabudgetary resources):

(i) Advisory services: provision of technical assistance to countries of the region in the area of climate change mitigation and adaptation (1); in relation to methodologies for constructing indicators of advances towards sustainable development and methodologies for preparing syndromes of sustainable development with a view to evaluating the multiple causalities of the problems of sustainability (1); in various areas relating to public policies and their links to sustainable development, urban sustainability and disaster impact assessment (1);

(ii) Training courses, seminars and workshops: cooperation with governmental and intergovernmental entities, universities, non-governmental organizations and regional and subregional organizations, at their request, for supporting training activities on urban development, public policy for sustainable development (1); in support of training activities in sustainable development assessment and of climate change mitigation and adaptation (1); regional course on environmental economics (1); regional

course on indicators of sustainable development (1); regional course on urban indicators (1);

(iii) Field projects: technical cooperation projects in the area of natural disasters impact assessment and risk management strategies (1); in the areas of adaptation to climate change and mitigation of its impact (1); in the areas of urban sustainability (1).

Table 20.27 **Resource requirements: subprogramme 8**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	3 193.4	4 322.9	16	18
Non-post	254.2	254.2	—	—
Subtotal	**3 447.6**	**4 577.1**	**16**	**18**
Extrabudgetary	1 195.0	1 340.0	1	1
Total	**4 642.6**	**5 917.1**	**17**	**19**

20.86 The amount of $4,322,900 in post requirements, which includes an increase of $1,129,500 provides for 18 posts (15 Professional and above and 3 Local level) as shown in table 20.27. The increase in post resources relates to: (a) the delayed impact of three posts (1 P-5, 1 P-3 and 1 P-2) established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009, (b) inward redeployments of one P-4 post, along with its function, from subprogramme 11, Subregional activities in Mexico and Central America, to increase coherence, efficiency and generate synergies in the area of sustainable development and climate change and one P-3 post, from executive direction and management, to strengthen the research and policy analysis capabilities and the provision of technical cooperation services in the areas of sustainable development and climate change. The amount of $254,200 in non-post resources provides for other staff costs, consultants and experts, and travel of staff.

20.87 During the biennium 2010-2011, expected extrabudgetary resources amounting to $1,340,000 will provide for one post reflected in table 20.27 and non-post resources for: travel of staff, consultants, other operational requirements and seminars. The amount reflecting an increase of $145,000, as compared to the biennium 2008-2009, is due mainly to additional funding for technical advisory services on sustainable development and climate change. The subprogramme will take into consideration the internationally agreed development goals, including Millennium Development Goal 7.

Subprogramme 9
Natural resources and infrastructure

Resource requirements (before recosting): $4,133,300

20.88 The Natural Resources and Infrastructure Division will be responsible for implementing the subprogramme, in close coordination with other subprogrammes of the Commission. The aim is to provide stakeholders of the region with analytical studies and systematized information and data in respect of the regulation and management of natural resources and the provision of public utilities and infrastructure services in the context of the development goals deriving from the major United

Nations conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration and the 2005 World Summit Outcome.

20.89 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 7 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.28 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster competitiveness and socio-economic development through the sustainable management of natural resources and infrastructure services in the countries of Latin America and the Caribbean.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened institutional capacity in the countries of the region to formulate and implement public policies and regulatory frameworks to increase efficiency in the sustainable management of natural resources and in the provision of public utilities and infrastructure services	(a) (i) Increased number of countries adopting policies and measures in the areas of sustainable management of natural resources and provision of public utilities and infrastructure services in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 4 countries Target 2010-2011: 8 countries (ii) Increased percentage of participants rating the technical activities organized by the subprogramme as "useful" or "very useful" for their work in sustainable management of natural resources and infrastructure services *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 75 per cent of participants Target 2010-2011: 80 per cent of participants
(b) Enhanced policy harmonization and coordination and sharing of best practices at the subregional and regional levels on sustainable management of natural resources and provision of public utilities and infrastructure services	(b) (i) Increased number of public, academic, regional and business institutions taking action to harmonize policies in management of natural resources and/or provision of infrastructure services in line with ECLAC recommendations

Performance measures:

2006-2007: 20 institutions

Estimate 2008-2009: 22 institutions

Target 2010-2011: 24 institutions

External factors

20.90 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region, with no major external shocks or disruptions affecting the priorities of the programme of work; and (b) the international community will support and assign priority to concerns and specific requirements in relation to the sustainable management of natural resources and the provision of public utilities and infrastructure services, in the context of the regional and international development agenda. To this end, the guidelines established by the General Assembly and the Economic and Social Council will be taken into account, together with the internationally agreed development goals, including those deriving from the Millennium Declaration.

Outputs

20.91 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Ad hoc expert groups: meeting of experts on the formulation of public policies for water management and related services that promote economic efficiency, social equity and environmental sustainability (1); meeting of experts to consider the new challenges for the port sector in the international maritime context, with special attention to Latin America and the Caribbean (1); meeting of experts to consider the progress achieved in energy and sustainable technologies and examine the sustainable management and use of energy resources (1); Latin American and Caribbean regional meeting of mining and environmental experts to examine the formulation of strategies oriented to improve the administration of mineral resources and mining incomes (1);

(b) Other substantive activities (regular budget):

(i) Non-recurrent publications: study on the relation between mining legislation and legislation concerning the rights of indigenous people, and legislation relating to the implication of indigenous peoples on mining (1); study on the contribution of infrastructure services to the fulfilment of the Millennium Development Goals, especially in relation to poverty reduction (1); study on the effects of logistic chain improvements on the productivity and competitiveness of selected countries (1); study on water management and provision of related services in the countries of the region (1); studies on innovation and development; on mining and renewable energies; and on public policies for the sustainable management of natural resources (4); one study on a specific issue regarding infrastructure services in the region (1); studies on energy and sustainable development: legislation, economics and technologies in selected countries in the region (2); studies on public policies for the sustainable management of natural resources (3); studies on the behaviour of energy markets and on the expansion of energy systems and the effect of price and investment policies (2); studies on water use and the provision of drinking water supply and sanitation services in the region (2);

(ii) Booklets, fact sheets, wallcharts, information kits: *FAL Bulletin*, a monthly publication on trade and transport facilitation in the countries of Latin America and the Caribbean (24 issues in the biennium) (1); newsletter of the Network for Cooperation in Integrated Water Resources Management for Sustainable Development in Latin America and the Caribbean (1);

(iii) Technical material: updating, maintenance and expansion of the Maritime Profile database on transport in the region (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation services, upon request, to national and local authorities in charge of natural resources (including mineral, energy and water) management and use in the countries of the region and regional cooperation mechanisms, including the Energy and Mines Commission of the Latin American Parliament, on relevant subjects (1); in relation to the provision of public utility and infrastructure services (1);

(ii) Training courses, seminars and workshops: organization of a two-week regional course for public and private officials involved in the provision and management of infrastructure services (1); organization, in coordination with the Latin American and Caribbean Institute for Economic and Social Planning, of a regional course for public and private officials on management of natural resources (1);

(iii) Field projects: technical cooperation projects in the areas of renewable energy, biofuels and energy efficiency (1); in the areas of utilities supply and services that promote economic efficiency, social equity and environmental sustainability (1).

Table 20.29 **Resource requirements: subprogramme 9**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	3 129.4	3 864.9	17	18
Non-post	268.4	268.4	—	—
Subtotal	**3 397.8**	**4 133.3**	**17**	**18**
Extrabudgetary	965.0	1 150.0	1	1
Total	**4 362.8**	**5 283.3**	**18**	**19**

20.92 The amount of $3,864,900 in post requirements, reflecting an increase of $735,500, provides for 18 posts (12 Professional and above and 6 Local level) reflected in table 20.29. The increase relates to the delayed impact of four posts (1 P-4, 1 P-3, 1 P-2 and 1 Local level) established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009, and an inward redeployment of one Local level post from subprogramme 1, Linkages with the global economy, regional integration and cooperation, to strengthen technical support to research and policy analysis capabilities in the areas of sustainable management of natural resources, provision of energy and infrastructure with emphasis on trade facilitation and transport. The amount of $268,400 for non-post requirements provides for general temporary assistance, consultants and experts and for travel of staff.

20.93 During the biennium 2010-2011, expected extrabudgetary resources amounting to $1,150,000 will provide for one post reflected in table 20.29 and non-post resources for: travel of staff, consultants, other operational requirements and seminars. The amount reflecting an increase of $185,000, compared to the biennium 2008-2009, in connection with technical advisory services on sustainable management of natural resources (energy, water and mine) and infrastructure services (land and sea transport) as well as studies on energy crisis and renewable sources of energy. The subprogramme will take into consideration the internationally agreed development goals, particularly Millennium Development Goal 7.

Subprogramme 10
Statistics and economic projections

Resource requirements (before recosting): $4,677,300

20.94 The Statistics and Economic Projections Division will be responsible for the implementation of the subprogramme. Given its interdisciplinary nature, it will work in close collaboration with other ECLAC divisions, to which it will continue to provide services.

20.95 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 10 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To foster the use and incorporation of accurate and timely statistical information in economic and social policies in the countries of the region.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Progress in the implementation of the Strategic Plan 2005-2015 of the Statistical Conference of the Americas	(a) (i) Number of countries in the region that make satisfactory progress in implementing the System of National Accounts 1993 and incorporated satellite accounts, in accordance with international recommendations and their own requirements *Performance measures*: 2006-2007: 14 countries Estimate 2008-2009: 16 countries Target 2010-2011: 18 countries (ii) Increased number of countries in the region that make satisfactory progress towards the collection of data and the production of indicators to follow up on the Millennium Development Goals

		Performance measures: 2006-2007: 19 countries Estimate 2008-2009: 22 countries Target 2010-2011: 26 countries
(b) Increased technical capacity of ECLAC member States to monitor economic, social and environmental trends and to formulate evidence-based policies	(b)	(i) Increased number of countries that take action to implement ECLAC recommendations to monitor economic, social and environment trends and formulate evidence-based policies *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 5 countries Target 2010-2011: 7 countries
		(ii) Increased number of downloads from CEPALSTAT and the *Statistical Yearbook for Latin America and the Caribbean* *Performance measures*: 2006-2007: 600,000 downloads Estimate 2008-2009: 800,000 downloads Target 2010-2011: 1,000,000 downloads

External factors

20.96 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) socio-economic and institutional stability will prevail in the region, allowing the normal functioning of and progress of work at the national statistical offices; (b) the international community will continue to support the work of the Statistical Conference of the Americas of ECLAC and the priorities it sets for statistical development in the region, in response to the specific needs and concerns of ECLAC member States in this field. To that end, the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration, will be taken into account; and (c) international agencies and organizations working in the region support the coordination efforts aimed at increasing the efficiency and helpfulness of their statistical cooperation activities.

Outputs

20.97 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Statistical Conference of the Americas: substantive servicing of meetings: Sixth Statistical Conference of the Americas, including the coordination and monitoring of

technical cooperation agreements in various areas related to the technical and institutional development of statistics in the region, the preparation of reports on the activities of the ECLAC secretariat and on outputs and advances in statistical development and international cooperation, as well as the preparation of substantive documentation for presentation at the Conference (1); two meetings of the Executive Committee of the Conference, including the preparation of progress reports on the results and outputs of the programme of work defined by the Conference (2);

(ii) Ad hoc expert groups: meeting of experts to analyse alternative methodologies for simulating scenarios for growth in the medium and long term and their potential in identifying the implication of economic and social policy (1); meeting of experts to consider the improvement of the organization of the national statistical offices and/or the national statistical systems (1); meeting of experts to analyse methodologies for macroeconomic monitoring based on short-term indicator systems in Latin America and the Caribbean (1); meeting of experts to analyse the progress of the statistics and environmental accounts (1); meeting of experts to consider new progress in modelling open economies and its contribution to short-term forecasting (1); meeting of experts to examine the harmonization and standardization of national indicators and their integration into a system for the regional monitoring of the development goals contained in the Millennium Declaration (1); two meetings of experts to promote and analyse the incorporation of the new international recommendations on classifications and nomenclature in basic statistical practices for national and foreign trade in goods and services (2); meeting of experts to analyse the advance of the satellite accounts with respect to development priorities in the region (1); two meetings of experts to evaluate the inclusion of new international recommendations in the implementation of the System of National Accounts and its adjustment to the characteristics of the economies in the region, within the framework provided by the Latin American Network of Experts on National Accounts (2); two meetings of experts to make recommendations for improvements to the harmonization and homogenization of social statistics and indicators, with emphasis on the monitoring of the Millennium Development Goals and social cohesion (2); meetings of experts to make recommendations on promoting technical and methodological improvements to social information systems and household surveys, in addition to broadening the subject matter and geographical areas covered (2);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Cuadernos Estadísticos de la CEPAL*, two issues during the biennium, one on the dissemination of the new economic and social classification and nomenclature in basic statistical practices for national and foreign trade in goods and services, and another on the systematization of economic statistics on national accounts and the external sector (2); *Statistical Yearbook for Latin America and the Caribbean* (2);

(ii) Non-recurrent publications: study on progress towards the Millennium Development Goals and other internationally agreed development goals (1); study on the progress made in the region in implementing the new international recommendations on the upgrades of the System of National Accounts (1993, rev. 1) or external sector statistics (1); study on the regional implementation of satellite and other accounts (1); publications on the monitoring of the Millennium Development Goals and other internationally agreed development goals (2); studies on a methodological analysis of the measurement of living conditions and on social cohesion in selected countries of the

region (2); studies consisting of the statistical analysis of the situation of poverty, income inequality, and on social cohesion in selected countries of the region (2); studies on macroeconomic projections and trends in productive sectors in Latin America and the Caribbean based on the main scenarios for the international economy (2); studies on modelling medium- and long-term growth prospects based on alternative economic and social policy scenarios (2);

(iii) Technical material: maintenance and updating of CEPALSTAT databases, including the expansion of their historical coverage, the inclusion of new economic, social and environmental topics and the improvement of short-term indicators (2); preparation of statistical indicators for the 2010 and 2011 editions of the *Social Panorama of Latin America*, in conjunction with the Social Development Division (2); preparation of the statistical summary and economic projections for the *Economic Survey of Latin America and the Caribbean*, 2009-2010 and 2010-2011 editions (2); preparation of the statistical summary and economic projections for the *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2010 and 2011 editions (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation services to member States and regional bodies, upon request: in the harmonization of basic economic statistics and the implementation of the latest revised international nomenclature as well as the System of National Accounts and its satellite accounts (1); in relations to household surveys, social indicators and statistics and in the quantification and analysis of situations of poverty as part of the follow-up to the Millennium Development Goals (1); in the development of systems for monitoring and modelling economic development and the design of analytical indicators (1); in the development of the institutional organization of the national statistical system and national statistical offices (1); to support the development of environmental statistics (1);

(ii) Training courses, seminars and workshops: cooperation with government entities, universities, non-governmental organizations and regional and subregional bodies in support of training activities on topics relating: to monitoring progress towards the development goals set out in the Millennium Declaration, poverty, income distribution and relevant aspects of social cohesion and vulnerability (1); to the development of environmental statistics (1); the organization of the national statistical systems (1);

(iii) Field projects: it is expected that during the biennium projects will be under way on: International Comparison Programme; Regional Programme to support countries of the region in the implementation of the 2008 System of National Accounts recommendations and to improve basic economic statistics; the implementation of satellite accounts relating to specific sectors such as tourism and health (1); environmental statistics (1); organization of national statistical systems (1); monitoring of progress towards the Millennium Development Goals and other internationally agreed development goals and statistics and indicators relating to social cohesion and poverty (1); strengthening national methodological capacities for the collection and monitoring of statistics and indicators (1).

Table 20.31 **Resource requirements: subprogramme 10**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	4 702.9	4 381.7	27	24
Non-post	295.6	295.6	—	—
Subtotal	**4 998.5**	**4 677.3**	**27**	**24**
Extrabudgetary	755.0	750.0	—	—
Total	**5 753.5**	**5 427.3**	**27**	**24**

20.98 The provision of $4,381,700 in post requirements, reflecting a net decrease of $321,200 provides for 24 posts (9 Professional and above and 15 Local level) as shown in table 20.31. The net decrease relates to the outward redeployment of three posts (2 P-2 and 1 Local level), along with their functions, to subprogramme 3, partly offset by the delayed impact of one P-3 established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009. The amount of $295,600 for non-post requirements provides for other staff costs; consultants and experts; and travel of staff.

20.99 During the biennium 2010-2011, expected extrabudgetary resources amounting to $750,000, reflecting a decrease of $5,000, as compared to the biennium 2008-2009, will provide for travel of staff, consultants, other project requirements and seminars relating to technical cooperation projects. It is expected that UNDP and other existing donors will continue their funding for projects under this subprogramme. In addition, the subprogramme will assist countries in the region in the production of indicators to follow up on the achievement of the Millennium Development Goals and in closing the gaps between national data and those employed by international agencies, updating the methodology for measuring poverty and in the production of their national poverty estimates. The subprogramme will also continue to strengthen the role of the Statistical Conference of the Americas.

Subprogramme 11
Subregional activities in Mexico and Central America

Resource requirements (before recosting): $8,325,700

20.100 The ECLAC subregional headquarters in Mexico will be responsible for the execution of the subprogramme, focusing on the countries of the Central American isthmus, Cuba, the Dominican Republic, Haiti and Mexico, and in coordination with other ECLAC subprogrammes on sectoral specialization. Special account will be taken of the relevant provisions of the internationally agreed development goals, including those set forth in the outcomes of the major United Nations conferences and summits in the economic and social fields, including those set forth in the Millennium Declaration and the 2005 World Summit Outcome, in particular regarding the eradication of extreme poverty and hunger, the promotion of gender equality and women's empowerment, ensuring environmental sustainability and the building up of a global partnership for development.

20.101 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 11 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.32 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective of the Organization: To achieve dynamic growth and sustainable, inclusive and equitable development within a robust and democratic institutional framework and to fulfil the internationally agreed development goals, including those set forth in the Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened capacity of ECLAC stakeholders to address subregional economic and social issues, particularly on poverty eradication	(a) (i) Increased number of ECLAC countries in the subregion adopting policies and measures in the areas of poverty eradication and economic development in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 3 countries Target 2010-2011: 4 countries (ii) Increased percentage of participants rating the technical cooperation activities and courses organized by the subprogramme as "useful" or "very useful" for economic and social policymaking, particularly with respect to poverty eradication *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 75 per cent of participants Target 2010-2011: 80 per cent of participants
(b) Increased technical capacities of ECLAC stakeholders to design or evaluate policies and measures in the areas of trade, integration and sustainable development	(b) (i) Increased number of ECLAC countries in the subregion adopting policies and measures in the areas of trade, integration and sustainable development in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable

	Estimate 2008-2009: 3 countries Target 2010-2011: 4 countries (ii) Increased percentage of ECLAC stakeholders surveyed who rate the subprogramme products and services as "useful" or "very useful" for their work in the areas of trade, integration and sustainable development *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 70 per cent of stakeholders Target 2010-2011: 75 per cent of stakeholders

External factors

20.102 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community will be responsive to and supportive of the needs and concerns of ECLAC member States, in accordance with the guidelines established by the General Assembly and the Economic and Social Council, as well as the internationally agreed development goals, including those contained in the Millennium Declaration; and (b) socio-economic and institutional stability will prevail in the region with no major disruptions or external shocks.

Outputs

20.103 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) Substantive servicing of meetings: meeting of the Committee on Central American Isthmus Economic Cooperation, including the preparation of substantive documentation and reports (1);

(ii) Ad hoc expert groups: meeting of experts on integration and the development agenda in Central America (1); meeting of experts to consider new opportunities and obstacles for the development of selected productive sectors in the countries of the subregion (1); meeting of experts to consider the integration of issues relating to poverty and inequality in the subregion (1); meeting of experts to consider the trends and challenges in the agricultural sector in the subregion, during the period of implementation of the Dominican Republic-Central America Free Trade Agreement with the United States (1); meeting of experts to examine progress in trade policies in the subregion (1); meeting of experts to examine recent economic trends and the outlook for Central America, and related policy proposals (1); meeting of experts to examine the relationship between energy and climate change in the subregion (1); meeting of experts to examine the impact of climate change in selected countries of the subregion (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: study on the competitiveness of selected productive sectors in countries of the subregion (1); study on trends and challenges in the agricultural sector in selected countries of the subregion (1); study on trends in integration and trade agreements in selected countries of the subregion (1); studies on economic developments in the countries of the subregion in 2009 and the outlook for 2010 (10); studies on economic developments in the countries of the subregion in 2010 and the outlook for 2011 (10); studies on recent economic developments and the prospects for the Central American subregion in 2009-2010 and 2010-2011 (the first to be completed in 2010, the second in 2011) (2);

(ii) Non-recurrent publications: study on competition policy in selected sectors and countries of the subregion (1); study on current issues and outlooks in economic development, macroeconomic policies and its linkages to poverty reduction and sustainability in Central America (1); study on innovation, human capital and poverty in rural areas in selected countries of the subregion (1); study on key economic and social development issues and policy options in Haiti (1); study on natural resources development for energy production and its linkages to climate change scenarios in Central America (1); study on policies that address poverty in conjunction with social vulnerability and inequality in selected countries of the subregion (1); study on specific aspects of regional integration in Central America (1); study on the current and potential linkages between the environment, options for sustainable development and selected productive sectors in the subregion (1); study on the effects of climate change on the energy sector in the subregion (1); study on the implications of free trade agreements for Central American-Dominican Republic integration (1); study on the linkages between biotechnology, productivity and incomes in some agriculture-based value chains in Mexico and selected countries of Central America (1); study on the linkages between gender and poverty in Central America (1); study on trade policies in selected countries of the subregion (1); study to assess the impact of climate change and policy options for adaptation and vulnerability reduction in selected countries or sectors of the subregion (1); studies on regional integration in Central America and on the implications of free trade agreements for Central American-Dominican Republic (2); studies on regional integration in Central America and on the implications of free trade agreements for Central American and the Dominican Republic integration (2);

(iii) Technical material: technical report on methodologies to assess the potential impacts and costs of climate change in selected sectors of the subregion (1); one system will be prepared for implementing knowledge management policies in the subregional setting (1); updating and expansion of the Module to Analyze the Growth of International Commerce computer program to analyse competitiveness (2); updating and expansion of the database on social indicators of the countries of the subregion (2); updating and expansion of the database on the economic statistics and national accounts of the countries of the subregion (2); updating and expansion of the database on the industrial sector in the countries of the subregion (2); updating and expansion of the database on trade and integration of the countries in the subregion (2); updating and improving the database for the agricultural sector of the countries in the subregion (2); updating of the database on the electric-power sector in the countries of the subregion (2); updating of the database on the hydrocarbons sector of the countries of the subregion (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation services to countries of the subregion and other relevant stakeholders, upon request: in the development of the industrial and services sectors, including environmental sustainability, competition and the use of instruments for the analysis of competitiveness (1); in areas relating to the strengthening of their capacities for the design and implementation of economic development strategies, macroeconomic policies, including issues relating to fiscal and monetary policy (1); in the areas of policies to strengthen institutional and technical capacities for poverty eradication, the promotion of social development, and gender and ethnic equity (1); in areas relating to economic, environmental and social sustainability and climate change in the energy sector (1); in relation to the development of the agricultural sector and rural areas (1); in areas relating to the integration processes at the hemispheric, regional or subregional level, trade negotiations and agreements, and issues of competitiveness, investment and productivity and the corresponding instruments of analysis (1); relating to the impact of climate change and policy options for adaptation, reduction of vulnerability, sustainable development and mitigation and the prevention, mitigation and assessment of the impacts of extreme natural phenomenon (1);

(ii) Training courses, seminars and workshops: institutional strengthening and local capacity-building through courses and workshops for the countries of the subregion and other relevant stakeholders, relating to the impact of climate change and policy options for adaptation, reduction of vulnerability, sustainable development and mitigation, and the assessment of extreme natural phenomenon (1).

Table 20.33 **Resource requirements: subprogramme 11**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	7 666.8	7 828.6	44	43
Non-post	497.1	497.1	—	—
Subtotal	**8 163.9**	**8 325.7**	**44**	**43**
Extrabudgetary	1 463.0	1 100.0	1	1
Total	**9 626.9**	**9 425.7**	**45**	**44**

20.104 The provision of $7,828,600 for post requirements, reflecting a net increase of $161,800, provides for 43 posts (23 Professional and above and 20 Local level) as indicated in table 20.33 above. The net increase relates to the delayed impact of three posts (1 P-4, 1 P-3 and 1 Local level) established in the context of resolution 63/260 on development-related activities, effective 1 January 2009, partly offset by the outward redeployment of one P-4 post, along with its functions, to subprogramme 8. The amount of $497,100 for non-post requirements provides for: other staff costs; consultants and experts and travel of staff.

20.105 During the biennium 2010-2011, expected extrabudgetary resources amounting to $1,100,000 will provide for: one post, travel of staff, consultants, other project requirements and seminars relating to technical cooperation projects. The amount reflecting a decrease of $363,000, as compared to the biennium 2008-2009, is due to the completion of a large-scale, multi-year project in Mexico. The subprogramme will provide advisory services on the impact of macroeconomics policy and

external shocks on poverty and income inequality, intellectual property rights and innovation policies, environmental standards, cooperation in trade agreements, regulation and competition in the air passenger transportation industry, the climate change (including the costs of its foreseen impact and of alternative response scenarios), sustainable and efficient consumption of wood fuel, diagnosis on energy in the transports sector, and projections of fuel and biofuel consumption and greenhouse gas emissions.

Subprogramme 12
Subregional activities in the Caribbean

Resource requirements (before recosting): $6,729,100

20.106 Responsibility for the implementation of the subprogramme is entrusted to the ECLAC subregional headquarters for the Caribbean, which also serves as the secretariat for the Caribbean Development and Cooperation Committee. It will continue to provide technical cooperation and support to member and associate member Governments of the subregion to facilitate public policymaking and decision-making in response to meeting the challenges of sustainable development, globalization and subregional and regional integration.

20.107 The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 12 of programme 17 of the strategic framework for the period 2010-2011.

Table 20.34 **Objectives for the biennium, expected accomplishments and indicators of achievement and performance measures**

Objective of the Organization: To promote and further strengthen the development process within the Caribbean and enhance the subregion's cooperation with Latin American countries.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened capacity of policymakers and other ECLAC stakeholders in the subregion to formulate and implement economic and social development measures and improve integration in the Caribbean as well as between the Caribbean and the wider Latin American region	(a) (i) Increased number of countries formulating or adopting policies and measures in the areas of economic and social development, trade and integration in line with ECLAC recommendations *Performance measures*: 2006-2007: not applicable Estimate 2008-2009: 5 countries Target 2010-2011: 9 countries (ii) Number of references in policy documents, academic literature and mass media to ECLAC publications and data whose contents provide analysis and policy recommendations on development in the Caribbean

	Performance measures: 2006-2007: 274 references Estimate 2008-2009: 300 references Target 2010-2011: 400 references
(b) Enhanced capacity and technical expertise to follow up on the major international programmes of action in the economic, social and environmental fields, particularly related to small island developing States and the Mauritius Strategy	(b) Increased number of policies and programmes adopted by Caribbean countries to follow up on the relevant international programmes of action *Performance measures:* 2006-2007: not applicable Estimate 2008-2009: 4 policies and programmes Target 2010-2011: 7 policies and programmes

External factors

20.108 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the excellent rapport and trust existing between the Caribbean Development and Cooperation Committee and the key national authorities are maintained and strengthened; (b) the collaboration and cooperation existing between regional and international organizations operating in the subregion and which are crucial to the overall success of the subprogramme are further strengthened.

Outputs

20.109 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget and extrabudgetary):

(i) ECLAC-Caribbean Development and Cooperation Committee:

a. Substantive servicing of meetings: one meeting of the Monitoring Committee of the Caribbean Development and Cooperation Committee (1); one session of the Caribbean Development and Cooperation Committee, involving the preparation of reports and the relevant substantive documentation in keeping with the focus of the ECLAC biennial session. The meeting will address the progress made on the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States (1);

(ii) Substantive servicing of meetings: high-level meeting of the Regional Coordinating Mechanism to review progress towards implementation of the Mauritius Strategy (1); intergovernmental conference on knowledge strategies for development (1);

(iii) Ad hoc expert groups: meeting of experts on gender equality and economic, decision-making, and physical autonomy (within the context of the gender equality observatory) (1); meeting of experts on the applicability and implementation of the clean development mechanisms in Caribbean countries (1); meeting of experts on the importance of sports and cultural industries as a vehicle for development in the Caribbean (1); meeting of experts on trade and economic competitiveness in the context

of a knowledge economy (1); meeting of experts to examine critical areas in the provision of social services and economic security programmes particularly for vulnerable populations (1); meeting of experts to review achievements in improving social and gender statistics for measuring and monitoring progress towards the Millennium Development Goals and other internationally agreed development goals and to plan the way forward (1); high-level meeting to review achievements in implementing major global and regional programmes of action in the area of population and development (1); meeting of the Technical Advisory Committee of the Regional Coordinating Committee (1); meeting of experts to identify key areas of crime and violence and elaborate on methodologies to assess their scope in the subregion (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: study on the linkages between gender equality, poverty and the achievement of Millennium Development Goals and other internationally agreed development goals (1); study to assess the degree of implementation of various programmes of action in the area of population and development and prevailing constraints (1); an examination of the critical areas in the provision of social services and economic security programmes, particularly for vulnerable populations (1); annual publication of the *Economic Survey of the Caribbean* (2); *Caribbean Development Review* (1);

(ii) Non-recurrent publications: a comprehensive study on socio-economic management, competitiveness and restructuring in the context of subregional integration (1); a regional study on measuring progress in the Caribbean information society and knowledge economy (1); a review of the achievements in improving social and gender statistics for measuring and monitoring progress towards the Millennium Development Goals and other internationally agreed development goals and to plan the way forward (1); study of the impact of natural disasters on macro-economic performance in the Caribbean linking environmental vulnerabilities to economic vulnerabilities (1); study on rethinking financial sector regulation and the relationship between the financial sector and the real sector to reduce the risks of financial crises (1); study on the applicability and implementation of the clean development mechanisms in Caribbean countries (1); study on the capacity of statistical offices of the Caribbean to produce environmental, social, economic and gender statistics (1); study on the impact of science and technology initiatives on development in Caribbean Development Cooperation Committee member countries (1); study on the implementation of the Economic Partnership Agreement and its impact on trade and development cooperation between the Caribbean and the European Union, especially on middle income Caribbean small island developing States (1); study on the implications of climate change for development in the Caribbean (1); study on the importance and application of early warning systems in reducing vulnerability in the Caribbean subregion (1); study on the importance of sports and cultural industries as a vehicle for development in the Caribbean (1); study on the management of economic cycles/trends to catalogue long-term growth (1); study on women's unrecognized contribution to the economy, particularly their participation in the informal sector (1); study to determine the adequacy of current environmental regimes and the impact of globalization on sustainable tourism development (1); study to identify key areas of crime and violence and to provide an overview of selected methodologies within and outside the Caribbean to assess their scope in the subregion (1); an analytical study of the investment incentives policies and mechanisms in the Caribbean (1); one study on Caribbean knowledge networks (1); one study on approaches to knowledge management in the

Caribbean (1); one study on the advances in ICT for development in the period 2000-2010 (1); review and progress report on the implementation of the Regional Coordinating Mechanism (1); publications on climate change in the Caribbean (2);

(iii) Booklets, fact sheets, wallcharts, information kits: monthly online publication of the *Current Contents Newsletter* (24 issues in the biennium) (1); preparation and presentation of public education materials and information on sustainable development (1); publication of the quarterly bulletin *UN Focus on the Caribbean*, covering activities carried out by the ECLAC Subregional Headquarters for the Caribbean (8 issues in the biennium, in English only) (1);

(iv) Technical material: a report on the use of databases of social and gender statistics in the development of policies and programmes (1); Caribbean Development Profiles (web-based) (1); design and implement a process of consultation with key stakeholders in the Caribbean Development and Cooperation Committee member and associate members, representatives of the United Nations system, funds, programmes and agencies in the Caribbean and others actively involved in technical cooperation and research for development programmes in the subregion (1); development of online access for sharing information on gender issues in the subregion (1); one system will be prepared for implementing knowledge management policies in the subregional setting (1); online database of Selected Statistical Indicators (1); online database of Statistical Publications of Caribbean Countries (1); preparation of a work programme for the Regional Coordinating Mechanism taking into account the agenda of the Commission for Sustainable Development and the Mauritius Strategy Implementation; the priorities of the Caribbean region and priorities set by national authorities (1); regular updating and improvement of the website and the Caribbean Digital Library (2); regular updating and maintenance of the Caribbean Skills Bank (2); regular updating and maintenance of the sustainable development databases (2); regular updating and maintenance of the trade statistics databases (2); regular updating of the Caribbean Knowledge Management Bibliographic Database (2); updating and maintenance of the Caribbean social statistical database (2);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation to countries of the region, upon request: in macroeconomic policy areas, including trade and integration within the Caribbean and between the Caribbean and Latin America and in the area of investment and sectoral policies (1); statistical capacity-building and social policies in the region (1); policies and national strategies on knowledge economies in the region (1); policies oriented to promoting environmental technologies in the Caribbean, including disaster-preparedness and risk reduction (1);

(ii) Training courses, seminars and workshops: a workshop in collaboration with regional partners on the implications of climate change for the sustainable development of Caribbean economies (1); a workshop on measuring the knowledge economy (1); regional (3) and national training workshops (3) on collection, processing and analysis of data related to the Millennium Development Goals and other internationally agreed development goals for civil society organizations and development ministries (6); regional Seminar on Knowledge Management in the Public Sector (1);

(iii) Field projects: technical cooperation projects in the areas of adaptation to climate change and mitigation of its impact (1); enhancing the capacities of the countries of the subregion to collect, disseminate and analyse social statistics (1).

Table 20.35 **Resource requirements: subprogramme 12**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	5 908.5	6 282.9	36	36
Non-post	448.2	446.2	—	—
Subtotal	**6 356.7**	**6 729.1**	**36**	**36**
Extrabudgetary	367.0	865.0	—	1
Total	**6 723.7**	**7 594.1**	**36**	**37**

20.110 The amount of $6,282,900 in post requirements, reflecting an increase of $374,400, provides for the continuation of 36 posts (17 Professional and above and 19 Local level) as shown in table 20.35. The increase relates to the delayed impact of two P-3 posts established in the context of General Assembly resolution 63/260 on development-related activities, effective 1 January 2009. The amount of $446,200, reflecting a decrease of $2,000 for non-post requirements relates to other staff costs, consultants and experts and travel of staff.

20.111 During the biennium 2010-2011, expected extrabudgetary resources amounting to $865,000, will provide for one post, travel of staff, consultants, other project requirements and seminars relating to technical cooperation projects. The amount reflecting an increase of $498,000, compared to the biennium 2008-2009, provides for the implementation of technical cooperation projects to be financed by new donors. The resources would provide for advisory services and training activities which promote evidenced-based programme and policy planning on the Mauritius Strategy for the further Implementation of the Barbados Programme of Action for Small Island Developing States, particularly on the relevant provisions of Millennium Development Goals 1, 3, 7 and 8.

D. Programme support

Resource requirements (before recosting): $38,803,700

20.112 The activities carried out under programme support comprise conference services, library services, management of technical cooperation activities and administration and common services.

20.113 Programme support comprises (a) conference services, whose functions relate to the provision of substantive services for the meetings of the intergovernmental organs of ECLAC, the provision of conference services to ECLAC and the publications programme, distribution of ECLAC and United Nations Headquarters publications; (b) library services providing information services to ECLAC staff members and external users, the publication of bulletins and bibliographies on a periodic basis and the provision of services to remote users through the Internet. Furthermore, the ECLAC Library acts as the United Nations depository library in Chile, concentrating all the official documentation produced by the Organization; (c) management of technical cooperation activities formulated to complement the regular budget resource allocation. This component is geared to strengthening and expanding the economic and social research agenda and to the application of research findings to the provision of advisory services and training for the benefit of ECLAC member States; (d) administration and common services providing the overall management and coordination of administrative services, policy formulation and the establishment of managerial and administrative guidelines at ECLAC, human resources management, financial

management, general support services, implementation and administration of IMIS, language training and the electronic information activities.

Outputs

20.114 During the biennium 2010-2011 the following final outputs will be delivered:

(a) *Conference services*. The activities are carried out by the Documents and Publications Division in Santiago and the Editorial, Documents and Conference Services. The main activities relate to the provision of technical services to the meetings of policymaking organs of ECLAC and other intergovernmental meetings held under its auspices; the provision of conference services to the meetings of policymaking organs of ECLAC and other intergovernmental meetings held under its auspices, including translation, interpretation, editing and verbatim reporting; the publications programme, distribution of ECLAC publications; and collaboration with the United Nations Sales Unit in the commercial distribution of United Nations publications;

(b) *Library services*. Library services are provided to ECLAC staff members and external users by the libraries at Santiago and Mexico City. Activities include the publication of bulletins and bibliographies; the provision of services to remote users through the Internet; United Nations depository library in Chile; establishment of agreements and cooperation with other libraries in the subregion; dissemination of the substantive documentation of ECLAC; processing of external bibliographic resources and information in support of the substantive activities of the Commission in the subregion; answering reference queries; publication of bulletins and bibliographies on paper and through electronic means; and daily updating of the section of the ECLAC webpage pertaining to the Library;

(c) *Management of technical cooperation activities*. The activities are carried out by the Project Management Unit of the Programme Planning and Operations Division. The ECLAC technical cooperation activities are formulated to supplement the regular budget resource allocation. The Regular programme of technical cooperation (section 22 of the budget) is also managed by the Programme Planning and Operations Division in ECLAC to bring programmatic and substantive coherence to both the regular budget and extrabudgetary-funded components of the technical cooperation activities carried out by ECLAC in its totality. Both are part of a programme designed with a holistic approach and driven by the same set of substantive and programmatic priorities at the department level. They supplement each other and are shaped by common logical framework models at the subprogramme level. The technical cooperation activities are geared to strengthening and expanding the economic and social research agenda and to applying research findings to the provision of advisory services and training for the benefit of ECLAC member States. They play an active role in integrating substantive activities financed from extrabudgetary funds with those financed from the regular budget. They also aim at maintaining a mutually supporting balance between substantive research and operational activities. The anticipated outputs during the biennium are as follows:

(i) Publication of reports on the activities carried out by the ECLAC system to support and/or promote technical cooperation among developing countries at the regional, subregional and national levels; institutional arrangements for technical cooperation activities existing in developing member States of ECLAC; operational activities carried out in the region to promote interregional cooperation;

(ii) Advisory services to Governments and/or regional institutions in the identification and/or elaboration of technical cooperation programmes and project proposals, to be implemented at the regional, national or interregional level;

(iii) Coordination with the technical cooperation focal points in other regional commissions for the promotion of interregional cooperation activities;

(iv) Consultations with other regional organizations that carry out technical cooperation in Latin America and the Caribbean, to identify priorities to be included in the regional programme;

(v) Collaboration with substantive units in the ECLAC system and subregional offices, for the preparation and implementation of projects to promote and support technical cooperation among developing countries components in the ECLAC programme of work;

(vi) Assistance to Governments in the identification of technical and cooperation demands and opportunities and in the preparation of project proposals;

(vii) Preparation of project agreements and proposals in accordance with the operational and financial rules and procedures established by the contributing organization, institution or government and by the United Nations;

(viii) Preparation of budgets for extrabudgetary activities;

(ix) Monitoring project implementation;

(x) Administration of extrabudgetary funds in close collaboration with the substantive units responsible for the implementation of such projects;

(d) *Administration and common services*. The main activities of the Division of Administration at ECLAC-Santiago are: (a) the overall management and coordination of administrative services, policy formulation and the establishment of managerial and administrative guidelines at ECLAC and overseeing administrative activities at two ECLAC subregional headquarters in Mexico City and Port of Spain and five national offices; (b) human resources management: recruitment, placement and career development of staff, staff administration and classification, maintenance of the classification system for General Service posts established under the relevant administrative instruction (see ST/AI/1998/9; see also ST/AI/410 and Corr.1), internship programme, medical and employee assistance, general advice and individual counselling; (c) financial management and control through establishment of procedures for the control and maintenance of regular and extrabudgetary funds, implementation of financial regulation and rules and financial reporting and accounting, including treasury services; (d) general support services: including communications and transportation; procurement, facilities management and maintenance, archives and records management; (e) planning and coordinating the implementation and administration of IMIS in the ECLAC system; (f) language training at all ECLAC duty stations (excludes training activities funded centrally and directed by the Office of Human Resources Management); and (g) electronic information activities carried out by the Electronic Information Section in consultation with the ECLAC Information Management Committee, whose main activities are to advise the Executive Secretary on policy formulation for the automation processes at ECLAC, including the allocation of material and financial resources; provide technical advice and support services to substantive areas, ensuring the appropriate functioning of the ECLAC automation platform, including the website, Internet, communications and IMIS services; supervise the maintenance services of ECLAC computer hardware and ensure the security of its information systems.

Table 20.36 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	26 807.5	26 912.3	190	190
Non-post	12 364.0	11 891.4	—	—
Subtotal	**39 171.5**	**38 803.7**	**190**	**190**
Extrabudgetary	1 335.0	1 095.0	10	10
Total	**40 506.5**	**39 898.7**	**200**	**200**

20.115 The amount of $26,912,300 in post requirements, which reflects an increase of $104,800, provides for 190 posts (43 Professional and above, 147 National Officer and Local level posts) as shown in table 20.36 above. The increase in posts relates to the delayed impact of two posts at the National Officer category established in 2008-2009.

20.116 The amount of $11,891,400 for non-post requirements includes resources for other staff costs, travel of staff; contractual services (including language teachers); and overall operating requirements. The amount reflects a net decrease of $472,600, as a result of decrease in requirements for communication costs owing to the use of more economical providers, lower requirements under supplies and materials as well as equipment based on expenditure patterns and refinement of needs.

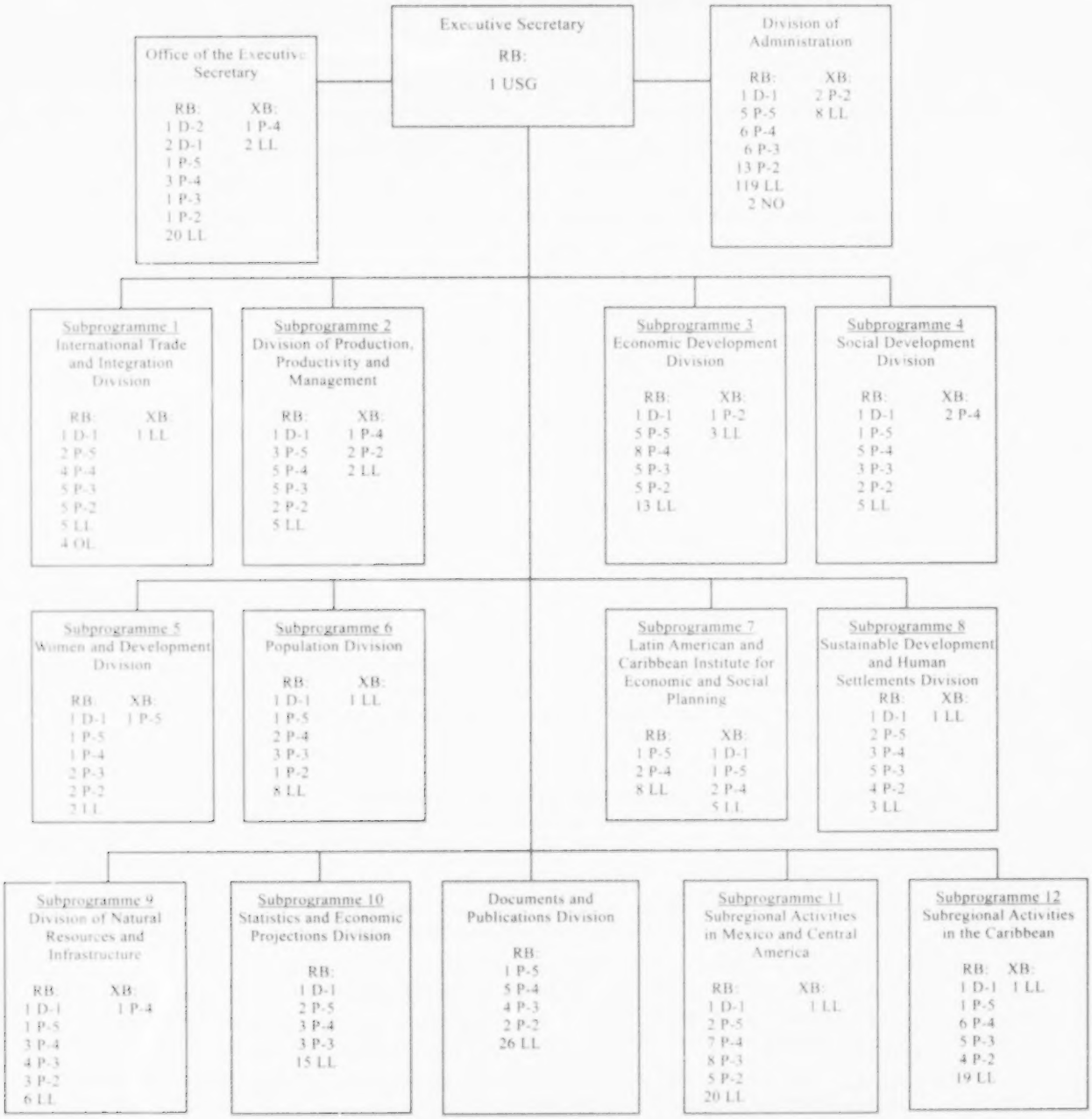
20.117 During the biennium 2010-2011, expected extrabudgetary resources amounting to $1,095,000 will be utilized to cover programme support costs related to various technical cooperation projects. The amount reflecting a decrease of $240,000, compared to the biennium 2008-2009, is due to the reduction in the requirement for a programme management expert associated with the projects which have been finalized in the biennium 2008-2009.

Table 20.37 **Summary of follow-up action taken to implement the relevant recommendations of the oversight bodies**

Brief description of the recommendation	*Action taken to implement the recommendation*
Advisory Committee on Administrative and Budgetary Questions (A/62/7, chapter II, part V)	
The Advisory Committee was informed that, as a part of its long-term strategy, ECLAC had continued its efforts to shift resources from programme support to the programme of work and thereby modify the composition and structure of its resource base. Table 20.3 of the budget document shows a reduction of $826,500 (before recosting) under programme support and an increase of $979,500 under programme of work. This includes a decrease of $548,700 under posts, resulting from a net decrease of two Professional posts and one Local post. The Committee welcomes the efforts of ECLAC to	ECLAC and other regional commissions take the opportunity offered by the annual Meeting of Programme Planning Chiefs and the regular meetings of the Executive Secretaries to exchange information and best practices on management issues.

Brief description of the recommendation	*Action taken to implement the recommendation*
utilize resources more productively. It requests that the experience acquired in the course of such efforts be shared with the other regional commissions (para. V.50).	
The Advisory Committee was informed that ECLAC had experienced some difficulty in finalizing agreements for extrabudgetary funding of its projects with certain international financial institutions and had to forgo some funding opportunities. Certain clauses contained in the agreements proposed to ECLAC by the Inter-American Development Bank and other international financial institutions were not compatible with the standard United Nations Secretariat agreements and were even contrary to the United Nations Financial Regulations and Rules. The Committee trusts that this issue will be resolved expeditiously in order to facilitate the Commission's fund-raising efforts (para. V.51).	A technical solution was found that respects the financial regulations and rules of both institutions and is therefore agreeable to both parties. At the time of writing, a standard model agreement is being used between the Inter-American Development Bank and ECLAC and several projects are currently under implementation.
Office of Internal Oversight Services	
ECLAC_007. All programme managers should ensure that all evaluation reports are made available on the Internet and/or the Intranet in user-friendly form to increase transparency and permit a greater level of common learning across the Secretariat (para. 69).	In line with the recommendation of OIOS, all evaluation reports of 2006-2007 are available on the Intranet at the following URL: http://intranet.eclac.cl/dppo/upep/upep.htm
ECLAC_006. All programme managers should ensure that evaluation plans at the programme and subprogramme levels are developed, setting out the evaluation activities to be performed, by whom, by when and with what resources. The evaluation plans should further establish a mechanism for accurate tracking of resource use in order to know what the "cost" of evaluation is and thus understand what types of evaluation best serve the needs of the programme/subprogramme (paras. 45-46). (IED-2006-006)	In line with the recommendation of OIOS, evaluation plans and specific terms of reference have been developed for the 2008-2009 and 2010-2011 biennium. A standard template is used to capture and compile the various "costs" pertaining to the evaluation function (including monitoring, self-assessments and internal evaluations) undertaken during the biennium. These templates will be inserted as word documents or Excel spreadsheets in IMDIS along with the evaluation reports in December 2009.

Economic Commission for Latin America and the Caribbean
Organizational structure and post distribution for the biennium 2010-2011



Abbreviations: RB, regular budget; XB, extrabudgetary; LL, Local level; NO, National Officer; USG, Under-Secretary-General.

Annex

Outputs produced in 2008-2009 not to be carried out in the biennium 2010-2011

	Output	*Quantity*	*Reason for discontinuation*
Linkages with the global economy, regional integration and cooperation			
A/60/6, para. 20.41 (b) (i)	A study on recent trends in the integration processes at the subregional level in the Southern Common Market (MERCOSUR), and at the hemispheric level, and the impact on the Brazilian economy	1	Completed
A/60/6, para. 20.42 (b) (ii)	A study relating to changes in services activities in countries in the region	1	Completed
A/62/6, para. 20.38 (b) (ii)	One meeting of experts to examine the impact of the system of free-trade treaties on the economic evolution of the countries of the region, their national trade strategies and regional integration	1	Scheduled for completion
	Two studies on recent trends in the global economy and their impact on the economies of selected countries in the region, with emphasis on trade and competition policies	2	Scheduled for completion
	Two studies on strategic aspects of economic and trade relations between Asian countries and Latin America and the Caribbean, with particular attention paid to the role of new actors, such as India and China, among others	2	Scheduled for completion
	Two studies on strategic aspects of economic and trade relations between the United States of America, the European Union and Latin America and the Caribbean, together with an analysis of the impact of economic agreements at the regional and multilateral levels and of trade policies on such relations	2	Scheduled for completion
	Two studies on new factors having an impact on competitiveness and on public policies for the promotion of competitiveness, together with an analysis of the role of such factors as innovation and information and communications technologies	2	Scheduled for completion
	Two studies on the impact on the economies of the region of the implementation and administration of free-trade treaties	2	Scheduled for completion
	A study to assess the impact of the implementation of the single-window system in the framework of trade facilitation in selected countries of the region	1	Scheduled for completion
	A study on the impact of the simplification of rules of origin for trade facilitation and market access	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A study on the impact on the Brazilian economy of principal trends in the global economy, with particular attention given to the impact of the policies of Brazil's main trading partners	1	Scheduled for completion
	A study on the consequences of security standards for trade and competitiveness in selected countries in the region	1	Scheduled for completion
	Two studies on the impact of bilateral trade agreements on the integration process	2	Scheduled for completion
20.38 (b) (iv)	Updating, maintenance and expansion of the database on external trade at the global level and in the countries of the region	2	Scheduled for completion
	Updating, maintenance and expansion of the database module with information on trade disputes at the multilateral, regional and subregional levels	2	Scheduled for completion
20.38 (c)	Provision of technical cooperation services to countries in the region and other important actors, upon request, in relation to strengthening their capacities for the design and implementation of trade and competition policies	1	Scheduled for completion
	Provision of technical cooperation services to countries in the region and important public and private sector actors, upon request, in relation to trade and transport facilitation	1	Scheduled for completion
	Subtotal	**24**	
Production and innovation			
A/62/6, para. 20.43 (a)	A meeting of experts to consider the dynamics of the production structure of the countries of the region, with special attention paid to the similarities and differences in the production structures and their implications for relevant policies	1	Scheduled for completion
	A meeting of experts to consider foreign direct investment patterns in Latin America and the Caribbean and national policy strategies and options	1	Scheduled for completion
	A meeting of experts to analyse the development of small and medium-sized enterprises and their implications for relevant policies at the national and local levels	1	Scheduled for completion
	A meeting of experts to consider policies for the development of the information society	1	Scheduled for completion
	A meeting of experts to consider innovation policies at the national and local levels	1	Scheduled for completion
	A meeting of experts to consider the processes of production and innovation in the agricultural value chains, the participation of various economic agents and their implications for sectoral policies	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
20.43 (b) (i)	A study on recent trends in the production structure and technological changes in the Brazilian economy, with special consideration given to trends in productivity and competitiveness and to policies for fostering production dynamics and technological development	1	Scheduled for completion
	A study on strategies for the development and incorporation of information and communication technologies at the national and regional level	1	Scheduled for completion
	A study on the policies for financing the business sector, with special attention paid to the support given to small and medium-sized enterprises in the region	1	Scheduled for completion
	A study on the use of information and communication technologies in the services sector	1	Scheduled for completion
20.43 (b) (ii)	A study on the structure, behaviour and performance of the financial sector	1	Scheduled for completion
	A study on the capacities, productive performance and linkages in local, national and international markets of the various agricultural agents	1	Scheduled for completion
	A study on innovation systems in selected countries in the region and their capacity to generate knowledge	1	Scheduled for completion
	A study on the situation of regulatory policies in selected productive sectors in the region	1	Scheduled for completion
	Subtotal	**15**	
Macroeconomic policies and growth			
A/62/6, para. 20.48 (b) (i)	A study on recent developments in fiscal and monetary policy in the Brazilian economy	1	Scheduled for completion
	A study on the growing instability and insecurity of job markets in the region and their impact on development	1	Scheduled for completion
	A study on the main domestic sources of financing of the Brazilian economy and the outlook for sustainable access to external sources of financing	1	Scheduled for completion
	A study on the mechanisms and factors that have determined the recent performance of the Argentine economy	1	Scheduled for completion
	A study on the determinants of growth in Latin America and the Caribbean from a policy perspective	1	Scheduled for completion
A/60/6, para. 20.47 (b) (i)	A study on a high-priority issue in the Latin American and Caribbean economic situation	1	Scheduled for completion
20.48 (a)	A meeting of experts to consider the implications of macroeconomic policy for growth in the region	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A meeting of experts to consider issues relating to economic growth and development in Latin America and the Caribbean	1	Scheduled for completion
20.48 (b) (ii)	A meeting of experts to consider the requirements for macroeconomic coordination in the region	1	Scheduled for completion
	A study on a high-priority issue relating to trade and development in Latin America and the Caribbean	1	Scheduled for completion
20.48 (b) (iii)	Contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions, and the *Economic Survey of Latin America and the Caribbean*, 2007-2008 and 2008-2009 editions: notes on the Argentine economy	1	Scheduled for completion
	Contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions, and *Economic Survey of Latin America and the Caribbean*, 2007-2008 and 2008-2009 editions: notes on the Brazilian economy	1	Scheduled for completion
	Subtotal	**12**	
Social development and equity			
A/60/6, para. 20.53 (a) (ii)	Meeting of experts on early warning and prevention of armed conflicts	1	Completed
A/62/6, para. 20.54 (a)	A meeting of experts to consider the state of public finances, in particular regarding allocations for distributive programmes	1	Scheduled for completion
	A meeting of experts to consider social cohesion indicators useful for the design of policies and measurement of their progress	1	Scheduled for completion
	A meeting of experts to evaluate advances in terms of the effective enjoyment of social rights in the countries of the region	1	Scheduled for completion
	A meeting of experts to analyse policies and best practices geared towards promoting effective social citizenship in population groups characterized by very high levels of social vulnerability and exclusion	1	Scheduled for completion
	A meeting of experts to consider best practices for reducing poverty and inequality in the region, with special attention given to the provision of benefits and reference to eligibility criteria, benefit rules, participation and governance	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A meeting of experts to consider the extent of complementarity or conflict among policies for combating poverty and reducing inequality, with attention paid to the design of explicit guarantees on social policies and to fiscal responsibility, in particular the tax burden necessary to ensure the solvency and credibility of such policies	1	Scheduled for completion
	A meeting of experts to consider the current situation and outlook of State welfare institutions, with special attention given to the ways in which the complex relationships among the State, the labour market and families are handled	1	Scheduled for completion
20.54 (b) (ii)	A study on labour risks, with emphasis on the gender and family perspective	1	Scheduled for completion
	A study on the typology and profile of the welfare States in the region	1	Scheduled for completion
	A study on the determinants and indicators of social risk and their links with dependence	1	Scheduled for completion
	A study assessing the enjoyment of social rights in the countries of the region, with special emphasis placed on specific groups and given attention to the criteria for situations of vulnerability, discrimination and exclusion	1	Scheduled for completion
	A study on the best ways to guarantee access to benefits with reference to equal opportunity and poverty reduction criteria, with special consideration given to potential conflicts between the targeting of policies towards the poorest segments of the population and the dimension of the public budget for distribution purposes	1	Scheduled for completion
	A study on the role that the private sector and families are called upon to play in the financing, provision of services and administration of social programmes	1	Scheduled for completion
	A study on the typology of welfare State design options which explicitly set out the role that the State, the family and the labour market should play	1	Scheduled for completion
	A study on policies and best practices for promoting better citizenship in specific social groups	1	Scheduled for completion
20.54 (c) (i)	Provision of technical cooperation services to countries in the region, at their request, in assessing the social situation, bearing in mind the new risks that the region's integration into the global economy imply for the poorest strata, middle classes and workers, the creation of institutions and the design of policies for confronting such risks and the bases for achieving agreements and promoting citizenship participation	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
20.54 (c) (ii)	Cooperation with government entities, universities, non-governmental organizations and regional and subregional bodies in the development of training activities on issues related to assessments of poverty and inequality and to studies of the impact of public finances on social policy	1	Scheduled for completion
	Subtotal	**18**	
Mainstreaming the gender perspective in regional development			
20.59 (b) (ii)	A regional study on advances in the realization of the Millennium Development Goals in the countries of the region, with emphasis on aspects relating to gender equity	1	Scheduled for completion
20.59 (b) (iii)	It is expected that during the biennium, projects will be under way in the following areas: encouraging access to and use of new technologies for the struggle against poverty among women; follow-up to the Millennium Development Goals from the gender perspective; regional capacity-building for monitoring gender violence, reproductive work and time use. As a cross-cutting issue, the development of gender indicators and a gender database will be given a special emphasis in the execution of all implemented projects	3	Scheduled for completion
	Preparation of four studies on specific issues which contribute to gender mainstreaming in the work of the ECLAC system. Topics to be covered include the development of gender indicators in the area of poverty and the measurement of paid and unpaid work; the participation of women in rural development; the contribution of gender institutions to regional decentralization; and the progress made in incorporating the gender perspective in state budgets in the region	1	Scheduled for completion
	Two electronic conferences on subjects such as the use of the supplementary indicators proposed by ECLAC for the follow-up to the Millennium Development Goals by national mechanisms for the advancement of women and strategies for the implementation of agreements reached at the tenth session of the Regional Conference on Women in Latin America and the Caribbean (2007)	2	Scheduled for completion
	Subtotal	**7**	
Population and development			
A/62/6, para. 20.64 (a) (ii)	A meeting of experts to consider the inclusion of emerging issues in the 2010 round of population censuses, inter alia, those relating to disability, ethnic groups, internal mobility and international migration	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	Two meetings on demographic changes and their consequences for development	2	Scheduled for completion
20.64 (b) (ii)	A study on the impact of different causes of death, by gender and age, in the context of mortality figures for Latin America and the Caribbean, with particular attention given to such causes as cardiovascular disease, cancer, violence and accidents, and HIV/AIDS	1	Scheduled for completion
	A study on the situation of infant and child mortality in the countries of the region from the perspective of the internationally agreed development goals, including those contained in the Millennium Declaration and those arising out of the International Conference on Population and Development, with special attention given to the particular features of social and ethnic groups and to geographical inequities	1	Scheduled for completion
	A study on changes in the timing and levels of fertility in the countries of the region with emphasis on adolescent fertility	1	Scheduled for completion
	One study on high-priority issues on migration, demographic trends among indigenous people and Afro-descendants or on ageing in Latin America and the Caribbean	1	Scheduled for completion
	A document on the main emerging issues and the points to be included in questionnaires for the 2010 round of population censuses	1	Scheduled for completion
	A study on international migration and development in Latin America and the Caribbean	1	Scheduled for completion
	A study on demographic changes and sectoral demand in the region	1	Scheduled for completion
	A study on ageing and public policies in the region	1	Scheduled for completion
	A study on Latin American and Caribbean migration in the United States of America	1	Scheduled for completion
20.64 (b) (iii)	Two issues during the biennium of the bulletin on ageing, containing information on the progress made by countries in the region in the formulation and execution of policies relating to older persons	2	Scheduled for completion
20.64 (b) (iv)	A technical report on the methodology of population projections in Latin America and the Caribbean, with emphasis on subnational projections	1	Scheduled for completion
	Development of computer modules for population projections at the national and subnational levels	2	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A technical report on procedures used for the dissemination and use of data from the 2000 round of population censuses, for the purpose of analysing their implications for the 2010 round	1	Scheduled for completion
	Maintaining and updating of the database on Internal Migration in Latin America and the Caribbean (MIALC)	2	Scheduled for completion
	Maintenance and updating of the regional system of indicators for the follow-up to the Programme of Action of the International Conference on Population and Development	2	Scheduled for completion
	Subtotal	**22**	
Planning of public administration			
A/62/6, para. 20.69 (a) (ii)	Meeting of experts to consider the different experiences and policies relating to local development in the countries of the region (two meetings in the biennium)	2	Scheduled for completion
	Meeting of experts to consider experiences in evaluating public investment programmes in the countries of Latin America and the Caribbean (two meetings in the biennium)	2	Scheduled for completion
20.69 (b) (ii)	Two studies on local development processes in Latin America and the Caribbean	2	Scheduled for completion
	Two studies on methodologies for the evaluation of projects and programmes	2	Scheduled for completion
20.69 (c) (ii)	Four international courses on local economic development, territorial competitiveness and fiscal decentralization (two in each year of the biennium)	4	Scheduled for completion
	Four international courses on the preparation, management and appraisal of projects and the logical framework and use of indicators for impact evaluation and environmental assessment (two in each year of the biennium)	4	Scheduled for completion
	Four international courses on public finances and budgetary policies (two in each year of the biennium)	4	Scheduled for completion
	Subtotal	**20**	
Environment and human settlements			
A/62/6, para. 20.74 (a) (iii)	A meeting of experts to examine the trends in processes that affect sustainable development in Latin America and the Caribbean and their implications for the integration of public policies and institutional adjustments	1	Scheduled for completion
	A meeting of experts to consider the lessons learned in implementing policies and instruments that encompass the economic, social and environmental dimensions of sustainable development	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A meeting of experts to examine the dynamics of growth of human settlements in relation to urban and rural land markets	1	Scheduled for completion
20.74 (b) (i)	A study on syndromes of sustainable development in Latin America and the Caribbean	1	Scheduled for completion
	A study on advances in methodologies and in the application of compound indices, and synthetic ways of relating sustainable development indicators	1	Scheduled for completion
	Report on sustainable development in Latin America and the Caribbean, 2009	1	Scheduled for completion
	A study on the integration of public policies for sustainable development	1	Scheduled for completion
	A study on trade strategies for sustainable development	1	Scheduled for completion
	A study on finance strategies for sustainable development	1	Scheduled for completion
	A study on the economic and environmental implications of relevant international agreements for the countries of the region	1	Scheduled for completion
	A study on the integration of sectoral policies through strategic environmental evaluations and their possible application in selected countries in the region	1	Scheduled for completion
	A study on changes in settlement patterns based on the different urban development processes in the countries of Latin America and the Caribbean	1	Scheduled for completion
	A study on finance strategies for sustainable urban development	1	Scheduled for completion
	A study on the characterization and evaluation of externalities in the urban environment	1	Scheduled for completion
20.74 (b) (ii)	Extension of analyses of syndromes of sustainable development to a greater number of countries in the region and identification of syndromes at the regional level	1	Scheduled for completion
20.74 (c) (i)	Provision of technical cooperation services to countries, at their request, in relation to urban sustainability, public efficiency in the management of human settlements and disaster impact assessment in urban sectors and in the environment	1	Merged with another output
20.74 (c) (ii)	Cooperation with governmental entities, universities, non-governmental organizations, regional and subregional organizations, at their request, in support of training activities in management, urban and territorial planning and sustainable urban development	1	Merged with another output

	Output	Quantity	Reason for discontinuation
	Regional experimental workshop on syndromes of sustainable development	1	Scheduled for completion
	Distance course on indicators of sustainable development	1	Scheduled for completion
	Distance course on the management of sustainable urban development	1	Scheduled for completion
	Regional workshop on the management of sustainable urban development	1	Scheduled for completion
	Subtotal	21	
Natural resources and infrastructure			
A/62/6, para. 20.79 (a)	Meeting of experts to consider developments in and the outlook for transport facilitation in Latin America and the Caribbean	1	Completed
	A meeting of experts to examine the sustainable management of energy resources, with attention paid to the advances achieved in regulating the efficient use of energy and incorporating renewable energies	1	Scheduled for completion
	A meeting of experts to analyse regional experiences in dealing with the regulations in the provision of infrastructure services	1	Scheduled for completion
	A meeting of experts to analyse the experiences of new national legislations and evaluate indicators of sustainable development of water resources	1	Scheduled for completion
	Meeting of experts to consider developments in and the outlook for transport facilitation in Latin America and the Caribbean	1	Scheduled for completion
20.79 (b) (i)	A study on the development of emission exchange markets and on the participation of countries of the region in such renewable transactions	1	Scheduled for completion
	A comparative study on legislation on renewable energies in selected countries in the region	1	Scheduled for completion
	A study on the performance of maritime services in the light of the new international circumstances	1	Scheduled for completion
	Two studies to assess public policies, regulatory frameworks and private participation in the provision of public utilities and infrastructure services	2	Scheduled for completion
	A study to assess developments in the implementation of rules on transport facilitation arising out of multilateral negotiations and free trade treaties in Latin America and the Caribbean	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A study on the implementation of transport facilitation programmes in landlocked countries, and their impact on competitiveness	1	Scheduled for completion
	A study on the effects of port reforms on the improvement of the competitiveness of selected countries in the region	1	Scheduled for completion
	A comparative study on oil and gas legislation in selected countries in the region	1	Scheduled for completion
	Two studies on public policies for the sustainable management of water resources	2	Scheduled for completion
	Two studies on the behaviour of energy markets and on the expansion of energy systems and the participation of private investment in those systems	2	Scheduled for completion
	A study on the participation and positioning of mining resources in the international market	1	Scheduled for completion
20.79 (b) (ii)	Information bulletin on water courses and lakes shared by two or more countries	2	Scheduled for completion
20.79 (c) (i)	Provision of technical cooperation to countries in the region, at their request, in relation to the sustainable management of natural resources and the provision of public utilities and infrastructure services	1	Scheduled for completion
20.79 (c) (iii)	A technical cooperation project, to be implemented during the biennium, on the development of legal and political frameworks for the promotion of renewable energies and energy efficiency programmes, in the context of the development goals deriving from the Millennium Declaration	1	Scheduled for completion
	A technical cooperation project, to be implemented during the biennium, on the harmonization of public policies and regulations for infrastructure services	1	Scheduled for completion
	Subtotal	**24**	
Statistics and economic projections			
A/62/6, para. 20.84 (a) (ii)	A meeting of experts to evaluate the incorporation of new international recommendations in the implementation of the System of National Accounts and its adjustment to the characteristics of the economies in the region, within the framework provided by the Latin American Network of Experts on National Accounts	1	Included in another output
	A meeting of experts to analyse alternative methodologies for simulating scenarios for growth in the medium and long term, and their potential for identifying the implications of economic and social policy	1	Scheduled for completion

	Output	Quantity	Reason for discontinuation
	A meeting of experts to analyse advances in the satellite accounts in respect of development priorities in the region	1	Scheduled for completion
	Meeting of experts to make recommendations on promoting technical and methodological improvements to social information systems and household surveys, in addition to broadening the subject matter and geographical areas covered	1	Scheduled for completion
	Meeting of experts to make recommendations for improvements to the harmonization and homogenization of national indicators and their integration into a system for the monitoring in Latin America and the Caribbean of the achievement of development goals contained in the Millennium Declaration	1	Scheduled for completion
	A meeting of experts to consider new advances in modelling in open economies and its contribution to short-term forecasting	1	Scheduled for completion
	A meeting of experts to consider the improvement and harmonization of short-term indicator systems in Latin America and the Caribbean	1	Scheduled for completion
	Meeting of experts to promote and analyse the incorporation of the new international recommendations on nomenclature in basic statistics practices for national and foreign trade in goods and services, to be held in cooperation with the Statistics Division of the United Nations Secretariat and the Statistics Department of the International Monetary Fund	1	Scheduled for completion
20.84 (b) (iii)	A study on the use of purchasing power parities in the measurement and analysis of international competitiveness and poverty	1	Scheduled for completion
	Two studies on modelling medium- and long-term growth scenarios from a sectoral viewpoint, and their quantitative impact on employment trends, with particular attention given to opportunities and constraints resulting from international integration	2	Scheduled for completion
	A study on methodological aspects and implications of the change of base year in national accounts for purposes of intraregional comparability	1	Scheduled for completion
	Two studies on macroeconomic projections and trends in productive sectors in Latin America and the Caribbean, based on the main scenarios for the international economy	2	Scheduled for completion
	Two studies on statistical analysis of the situation of poverty, income equity and distribution, and the dimensions of social well-being in selected countries in the region	2	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
20.84 (b) (iii)	Maintenance and updating of databases, including the expansion of their historical coverage, the inclusion of new economic, social and environmental topics and the improvement of short-term indicators, thereby improving support for internal and external users and interconnection services, particularly with respect to the economic and social information system of the United Nations	2	Scheduled for completion
	Maintenance and updating of the databank on input-output matrices and stocks of production factors, including their increased integration into national accounting data and their extension to concepts of social accounting matrices	2	Terminated
	Subtotal	**20**	
Subregional activities in Mexico and Central America			
A/62/6, para. 20.89 (a) (i)	A meeting of the Committee on Central American Economic Cooperation, including the preparation of substantive documentation and a report	1	Scheduled for completion
20.89 (a) (ii)	A meeting of experts to examine the progress made in integration and trade policies in the subregion	1	Scheduled for completion
	A meeting of experts to analyse development challenges and opportunities for the countries of the subregion, based on their strategies for integration into the global economy	1	Scheduled for completion
	A meeting of experts to consider the issue of rural poverty, its links to production modalities in the rural sector and the impact of natural phenomena	1	Scheduled for completion
	A meeting of experts to examine the sustainability of the energy sector in the subregion	1	Scheduled for completion
	A meeting of experts to consider new opportunities and obstacles for the development of the industrial sector in selected countries of the subregion	1	Scheduled for completion
20.89 (b) (ii)	A study on migration and remittances in selected countries of the subregion	1	Scheduled for completion
	A study on the impact of disasters and/or vulnerabilities due to climate change on the progress towards the achievement of the development goals contained in the Millennium Declaration in selected countries of the subregion	1	Scheduled for completion
	A study on the participation of renewable sources in the energy matrix and their environmental sustainability in selected countries of the subregion	1	Scheduled for completion
	A study on the sustainability of one of the integrated energy markets of the subregion	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A study on prospects for improved integration of selected subregional industrial or service sectors in the international sphere	1	Scheduled for completion
	A study on successful approaches to overcoming rural poverty through productive activities	1	Scheduled for completion
	A study on the impact of natural phenomena on the agricultural output and the incomes of poor people in selected countries of the subregion	1	Scheduled for completion
	A study on policies for advancing gender equity in selected countries of the subregion	1	Scheduled for completion
	A study on the evolution of poverty and social vulnerability in the subregion in the context of progress made towards achieving the development goals contained in the Millennium Declaration	1	Scheduled for completion
	A study on the development agenda and growth in Central America beyond the Dominican Republic-Central America-United States Free Trade Agreement	1	Scheduled for completion
	A study on the relationship between trade and technological change in selected countries of the subregion	1	Scheduled for completion
	A study on trade policy and economic reform in the context of the Dominican Republic-Central America-United States Free Trade Agreement (CAFTA-DR)	1	Scheduled for completion
20.89 (b) (iii)	Updating of the database on the electric power sector in the countries of the subregion	1	Scheduled for completion
	Contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions: notes on the economies of the countries of the subregion	2	This output has been reclassified as intermediary activity
	Updating and expansion of the database of indicators for the assessment of the socio-economic and environmental effects of natural disasters	1	Scheduled for completion
20.89 (c) (i)	Provision of technical cooperation to countries of the subregion and other relevant stakeholders, at their request, in relation to the development of the industrial and services sectors, including environmental sustainability, competition and the use of instruments for the analysis of competitiveness	1	Scheduled for completion
	Subtotal	**23**	

Subregional activities in the Caribbean

A/60/6, para. 20.95 (a) (iv)	A meeting of experts to discuss the collection, dissemination and use of social statistics for application in social policy formulation	1	Completed

	Output	*Quantity*	*Reason for discontinuation*
A/60/6, para. 20.94 (b) (ii)	A study on social vulnerability in Caribbean small island developing States	1	Completed
A/62/6, para. 20.94 (b) (ii)	Major Statistical Publications of Caribbean Countries — Abstracts	1	Scheduled for completion
20.94 (b) (iv) PB 126329	Contributions to *Preliminary Overview of the Economies of Latin America and the Caribbean*, 2008 and 2009 editions: notes on the economies of the countries of the subregion	2	This output has been reclassified as an intermediary activity
20.94 (a) (ii)	One meeting of experts to discuss trade integration and productive restructuring in the Caribbean	1	Scheduled for completion
	One meeting of experts to examine macroeconomic policy coordination in the Caribbean, with a special focus on fiscal and monetary policy regimes	1	Scheduled for completion
	A meeting of experts to discuss risk reduction strategies in the Caribbean	1	Scheduled for completion
	An expert group meeting to review achievements in improving social statistics for measuring and monitoring progress towards achieving the Millennium Development Goals	1	Scheduled for completion
	An expert group meeting to review achievements in implementing major global and regional programmes of action in the area of population and development	1	Scheduled for completion
	A meeting of experts to discuss issues pertaining to the information society in the Caribbean	1	Scheduled for completion
	An expert group meeting on social marginalization, crime and violence in the Caribbean	1	Scheduled for completion
	An expert group meeting to examine critical areas in the provision of social services and economic security programmes, in particular for vulnerable population groups	1	Scheduled for completion
	A meeting of experts to examine the development of environmental technologies in the Caribbean	1	Scheduled for completion
20.94 (b) (ii)	A study on the progress achieved in implementing the Mauritius Strategy	1	Scheduled for completion
	A study on critical issues in migration, with particular reference to the analysis of remittances flows	1	Scheduled for completion
	A study on the objectives, instruments and transmission mechanisms of monetary policy in the Caribbean	1	Scheduled for completion
	A study on the impact of new global, hemispheric and regional trade agreements on the Caribbean countries	1	Scheduled for completion
	A study on structural changes in the Caribbean, with special emphasis on the linkages between the services sector and the other sectors of economic activity	1	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
	A study on energy issues in the Caribbean	1	Scheduled for completion
	A study on the cumulative effects of natural disasters and their development implications for the subregion	1	Scheduled for completion
	A study on the progress made in information and communications for development in the Caribbean	1	Scheduled for completion
	A study on approaches to assessing the development of the information society in the Caribbean	1	Scheduled for completion
	A study to identify the linkages between gender equality, poverty and the achievement of Millennium Development Goals	1	Scheduled for completion
	A study to assess the degree of implementation of various programmes of action in the area of population and development	1	Scheduled for completion
	A study on policies to address social marginalization and to combat crime and violence in the Caribbean	1	Scheduled for completion
	A study to identify critical issues in regard to the provision of social security for particularly vulnerable population groups	1	Scheduled for completion
	A study on planning for social policies and poverty reduction in the Caribbean	1	Scheduled for completion
	A study on disaster management in selected countries of the Caribbean subregion	1	Scheduled for completion
	A study on risk reduction in the Caribbean	1	Scheduled for completion
	A study on the financial resources for investment needed to achieve the Millennium Development Goals	1	Scheduled for completion
	A study on the development of biotechnology in the Caribbean	1	Scheduled for completion
	A study on economic modelling in the Caribbean	1	Scheduled for completion
	A study on fiscal policy regimes in the Caribbean, focusing on the process of implementation of reforms and its failures and successes	1	Scheduled for completion
20.94 (b) (iii)	Electronic publication of the *Current Awareness Bulletin* (12 issues in the biennium)	2	Scheduled for completion
20.94 (b) (iv)	Preparation of inputs for databases on social statistics located at ECLAC headquarters and for the annual flagship publications *Social Panorama of Latin America* and the *Statistical Yearbook of Latin America and the Caribbean*	2	Scheduled for completion

	Output	*Quantity*	*Reason for discontinuation*
20.94 (c) (i)	Provision to countries of the region, upon request, of technical cooperation with respect to policies on information and communication technologies in the region	1	Scheduled for completion
	Provision to countries of the region, upon request, of technical cooperation with respect to policies oriented towards promoting environmental technologies in the Caribbean, including disaster preparedness and risk reduction	1	Scheduled for completion
20.94 (c) (ii)	A three-day training course on trade statistics analysis for students of international trade	1	Scheduled for completion
	A two-day training workshop on economic modelling for researchers and staff of planning institutes, central banks and similar institutions	1	Scheduled for completion
	Two one-week training workshops on disaster impact assessment and risk reduction strategies for government personnel involved in disaster assessment and prevention strategies	2	Scheduled for completion
	One training workshop for national statistical offices to strengthen national capacities in demographic analysis and to ensure the inclusion of standardized gender indicators in the collection of data for the 2010 census	1	Scheduled for completion
	Two-day seminar on change management for information specialists	1	Scheduled for completion
	Two-day workshop on personal knowledge management for senior policymakers in Government institutions	1	Scheduled for completion
	Subtotal	**47**	
	Total	**253**	